

2004-2005 BULLETIN 1011

Analysis of Michigan Public School Districts
Revenues and Expenditures



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FOREWORD

The Bulletin 1011 is prepared to provide financial and statistical information relating to Michigan public schools.

Caution should be exercised in using these data. Sound conclusions can be drawn only when the data elements are used in proper context. A glossary of the terms used in the headings of the bulletin and other general and specific terms common to school financial data is included.

The printed version of the Bulletin 1011 publication contains financial information grouped by statewide and major membership groupings only. A chart labeled "Bulletin 1011 Insert" gives a synopsis of the membership grouping data. A file with the Bulletin 1011 information is available via the Michigan Department of Education website. The address is <http://www.michigan.gov>.

Statement of Compliance with Federal Law

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Glossary of Terms

Fund – A sum of money or other resources set aside for specific activities of a school district. A fund account constitutes a complete accounting entity; all of the financial transactions for the particular fund are recorded therein.

General Fund – The fund used to record all revenue and expenditures of the district pertaining to education, except school food services, athletics, certain special education center programs, certain large non-instructional programs, purchase of sites, construction of buildings, and the retirement of bonded debt.

Capital Projects Funds – funds designated for recording transactions in monies and other assets earmarked for use in acquiring new school sites, buildings and equipment, and major remodeling of, or additions to, facilities.

Debt Retirement Funds – funds designated for recording transactions in monies and other assets earmarked for use in payment of principal and interest on long-term debt.

Special Revenue Funds – funds used to record the transactions pertaining to food services, community services, bookstore, and interscholastic athletics. Special Revenue Funds are subsidiary operations and obligations of the school district General Fund.

Trust Funds – funds used to account for assets held by a school district as the trustee for individuals or organizations.

Balance Sheet Accounts

Assets – Something of value which is currently available to the district to be used in meeting future costs of the educational program.

Liabilities – Debts or other legal obligations arising from past transactions which are payable but not necessarily due immediately.

Fund Balance – The excess of assets of a fund over its liabilities and reserves available for meeting future school district program operations.

Revenue

Local – Revenue produced within the school district boundaries for operating the district and available to the district in the amount produced. The major source of local revenue in most districts is the general property tax levy.

Other Political Subdivision – Revenue received or to be received from a non-public educational entity or a governmental unit other than the state or federal government. (Note: This does not include resources received from intermediate school districts. Such revenues are recorded under the caption, "Incoming Transfers, Other Public Schools in Michigan.")

State – Revenue received or to be received from the State of Michigan which is appropriated by the state out of state levied funds. The major source of state revenue in most districts is the State School Aid foundation allowance.

Federal - Revenue received or to be received directly from the federal government, which is redistributed by the state; or redistributed by a local unit of government, such as a county or a city; or allocated directly by a federal agency, e.g., U.S. Department of Education.

Incoming Transfers and Other Transactions - Incoming transfers are amounts received or to be received from other school districts or from other funds and which do not create a liability to be repaid. Other transactions include those transactions which arise from prior year operations and proceeds from the sale of fixed assets or long term loans.

Expenditures

Instruction - The cost of activities dealing directly with the teaching of students in the classroom or in a classroom situation. These expenditures do not include capital outlay.

Basic Programs - The classroom costs related to basic instructional classroom programs. This includes pre-school, elementary, middle, and high school programs.

Added Needs Programs - The classroom costs of added needs instructional programs offered by the district. These include special education, compensatory education, and vocational education.

Adult Education Programs - The classroom costs of adult/continuing education programs offered by the district. Beginning in 2002-03 the per pupil amount for adult education is equal to adult continuing education expenditures per adult education participant.

Supporting Services - The cost of activities which provide administrative, technical, and logistical support to facilitate and enhance instruction. These expenditures do not include capital outlay.

Support Services - Pupil - Those activities which are designed to assess and improve the well-being of pupils and to supplement the teaching process. These include attendance, guidance, health, and social work services.

Support Services - Instructional Staff - Those activities associated with assisting the instructional staff with the content and process of providing learning experiences for pupils. It includes teacher in-service, curriculum development, library services, audio visual services, computer based instruction, educational television, supervision and direction of instructional staff, etc.

Support Services - School Administration - Those activities concerned with the administrative responsibility of a single school (commonly referred to as the principal's office).

Support Services - General Administration - Those activities concerned with establishing policy, operating schools and the school system, and providing essential facilities and services to staff and pupils. It includes the activities of the Board of Education and the superintendent of schools.

Support Services - Business Administration - Those activities concerned with budgeting, accounting, payroll, purchasing, and internal services.

Support Services - Facilities Acquisition - Those activities concerned with capital leases/purchases of land or buildings.

Support Services - Operations and Maintenance - Those activities concerned with keeping the physical plant open, comfortable, and safe for use.

Support Services – Pupil Transportation – Those activities concerned with the conveyance of pupils to and from school and to and from school activities.

Support Services – Other – Activities other than those mentioned above which support each of the instructional and supporting service programs. It includes research, personnel, and data processing.

Current Operating Expenditures – The total of Instructional and Support Services Expenditures. All expenditures of the current year used to educate elementary/secondary students. These do not include capital outlay or community services.

School Lunch Programs – Those activities concerned with providing food to pupils and staff in a school or school system.

Athletics – Those activities concerned with financing the interscholastic athletic programs which are under the supervision of the local school board.

Community Services – Those activities that are not directly related to providing education in a public school system. Community Services include services provided by the school system for the community as a whole or some segment of the community. Examples include community recreation, civic activities, public libraries, and programs for the care and custody of children.

Salaries – The wages and other compensation (not including fringe benefits) paid to staff who are directly involved with a given function.

Benefits – The cost of both mandatory and non-mandatory fringe benefits for the staff directly involved with a given function. All expenditure columns now include the employer's share of FICA and Retirement. These costs had not been included in the district's financial statements for years prior to fiscal year 1994-95.

Capital Outlay – Expenditures which result in the acquisition of new/replacement fixed assets or additions to fixed assets. They include expenditures for land, buildings, improvements to land and buildings, and equipment.

Total Expenditures before Transfers – A descriptive heading under which are grouped expenditures from all accounts within a given fund used for operating a school district. These activities include current operating expenditures, community services, and capital outlay. These amounts do not include Outgoing Transfers and Other Transactions.

Outgoing Transfers and Other Transactions – Outgoing transfers are amounts disbursed or to be disbursed to other school districts or to other funds and which do not create assets to be received in the future. Other transactions include those transactions which arise from prior year operations, debt service, and fund modifications.

Average Salary Per Teacher – A heading under which are gathered the full-time and prorated portions of regular teachers' salaries for teaching services provided to pupils. The computation is made by dividing the total salaries of certified staff charged to Account Code 11x, Basic Programs, by the corresponding FTE teacher count reported on the Registry of Educational Personnel (REP) for the same time period. Districts reporting "0" in either of the datasets will show an average salary of \$0 on the Bulletin 1011.

State Aid Members – The number of pupils legally enrolled and reported to the Center for Educational Performance and Information on the fall submission of the Single Record Student Database file. The count includes prorated portions of the instructional time spent by private school pupils in the public school district. It also include the adult education participants from all four fiscal year quarterly counts.

Selected 2004-2005 Financial Data for Michigan Public School Districts
Grouped by Membership
Bulletin 1011 Insert

Membership Group Code	Classification of School District Based on Membership	Number of Districts	Pupil Membership	General Fund Per Pupil Revenues and Incoming Transfers	General Fund Per Pupil Total Expenditures and Outgoing Transfers	Total FTE Basic Program Teachers	Average Teacher Salary
A	50,000 and over	1	141,622	\$11,631	\$10,957	5,160	\$69,379
B	20,000 to 49,999	2	52,732	\$8,999	\$8,752	2,042	\$60,459
C	10,000 to 19,999	22	306,996	\$9,382	\$9,489	13,375	\$60,610
D	5,000 to 9,999	53	353,414	\$8,808	\$8,821	15,706	\$59,484
E	4,500 to 4,999	7	33,555	\$8,085	\$8,185	1,402	\$54,449
F	4,000 to 4,499	15	63,542	\$8,551	\$8,596	2,544	\$56,692
G	3,500 to 3,999	18	66,445	\$8,291	\$8,447	2,903	\$55,552
H	3,000 to 3,499	33	108,382	\$8,009	\$7,997	4,766	\$53,837
I	2,500 to 2,999	38	104,931	\$8,093	\$8,176	4,793	\$54,580
J	2,000 to 2,499	49	109,374	\$7,890	\$7,967	4,876	\$50,528
K	1,500 to 1,999	64	110,974	\$7,874	\$8,014	5,091	\$50,650
L	1,000 to 1,499	100	124,201	\$7,941	\$8,024	5,912	\$45,588
M	500 to 999	128	91,976	\$7,981	\$8,042	4,689	\$32,789
N	Below 500	230	54,943	\$9,031	\$8,978	3,062	\$21,006
Statewide Totals		760	1,723,087	\$8,793	\$8,787	76,319	\$53,959

*Column totals may not equal the sum of the data due to rounding.

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
STATEWIDE TOTALS												
STATE SCHOOL AID MEMBERS	1,723,087											

Balance Sheet Data

Total Assets	\$4,638,105,370	\$2,692	\$388,652,532	\$226	\$3,758,619,218	\$2,181	\$178,382,955	\$104	\$68,332,125	\$40	\$9,032,092,200	\$5,242
Total Liabilities	\$2,761,038,546	\$1,602	\$67,054,005	\$39	\$514,560,549	\$299	\$80,121,400	\$46	\$6,732,065	\$4	\$3,429,506,565	\$1,990
End Fund Bal. before Reserves	\$1,877,066,819	\$1,089	\$321,598,526	\$187	\$3,244,058,673	\$1,883	\$98,261,556	\$57	\$61,600,060	\$36	\$5,602,585,634	\$3,251
Reserves	\$80,882,070	\$47	\$97,677,765	\$57	\$1,213,392,240	\$704	\$5,669,158	\$3	\$15,219,570	\$9	\$1,412,840,802	\$820
Designations	\$124,713,772	\$72	\$4,158,290	\$2	\$76,270,612	\$44	\$3,202,659	\$2	\$639,041	\$0	\$208,984,373	\$121
Ending Fund Balance	\$1,671,470,977	\$970	\$219,762,471	\$128	\$1,954,395,821	\$1,134	\$89,389,739	\$52	\$45,741,449	\$27	\$3,980,760,458	\$2,310

Revenues

Local Sources	\$2,643,015,687	\$1,534	\$1,336,980,119	\$776	\$207,324,505	\$120	\$391,300,984	\$227	\$8,917,502	\$5	\$4,587,538,797	\$2,662
Other Political Subdivisions	\$7,823,996	\$5	\$21,029	\$0	\$40,026	\$0	\$777,817	\$0	\$71,791	\$0	\$8,734,659	\$5
State Sources	\$10,588,876,511	\$6,145	\$4,688,007	\$3	\$472,016	\$0	\$83,585,174	\$49	\$0	\$0	\$10,677,621,708	\$6,197
Federal Sources	\$1,006,115,955	\$584	\$2,518	\$0	\$17,946	\$0	\$249,521,830	\$145	\$0	\$0	\$1,255,658,250	\$729
Total Revenues Before Transfers	\$14,245,832,149	\$8,268	\$1,341,691,673	\$779	\$207,854,493	\$121	\$725,185,804	\$421	\$8,989,293	\$5	\$16,529,553,414	\$9,593

Incoming Transfers

Other Public Schools in Michigan	\$556,806,237	\$323	\$299,343	\$0	\$274,245	\$0	\$148,229,791	\$86	\$0	\$0	\$705,609,616	\$410
Other Schools Outside of State	\$11,726	\$0	\$0	\$0	\$0	\$0	\$42,240	\$0	\$0	\$0	\$53,966	\$0
Transfers from Other Funds	\$42,921,740	\$25	\$78,945,318	\$46	\$48,028,812	\$28	\$192,197,422	\$112	\$5,795,380	\$3	\$367,888,672	\$214
Other Transactions	\$305,214,574	\$177	\$2,368,981,255	\$1,375	\$1,783,696,891	\$1,035	\$1,998,870	\$1	\$435,305	\$0	\$4,460,326,895	\$2,589
Total Incoming Transfers	\$904,954,277	\$525	\$2,448,225,916	\$1,421	\$1,831,999,948	\$1,063	\$342,468,323	\$199	\$6,230,685	\$4	\$5,533,879,149	\$3,212
Total Revs, Transfers, Other Trans.	\$15,150,786,427	\$8,793	\$3,789,917,589	\$2,199	\$2,039,854,441	\$1,184	\$1,067,654,128	\$620	\$15,219,978	\$9	\$22,063,432,562	\$12,805

Expenditures**Instruction**

Total Basic Programs	\$6,732,124,005	\$3,940	\$0	\$0	\$0	\$0	\$2,752,217	\$2	\$0	\$0	\$6,734,876,222	\$3,942
Salaries for Basic Programs	\$4,403,455,870	\$2,577	\$0	\$0	\$0	\$0	\$1,824,113	\$1	\$0	\$0	\$4,405,279,983	\$2,578
Total Added Needs Programs	\$1,905,501,290	\$1,115	\$0	\$0	\$0	\$0	\$117,585,676	\$69	\$0	\$0	\$2,023,086,966	\$1,184
Salaries for Added Needs	\$1,216,088,985	\$712	\$0	\$0	\$0	\$0	\$77,324,154	\$45	\$0	\$0	\$1,293,413,139	\$757
Total Adult Education	\$69,144,518	\$4,772	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$69,144,518	\$4,772
Salaries for Adult Education	\$42,747,467	\$2,950	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$42,747,467	\$2,950
Employee Benefits for Instruction	\$2,415,359,562	\$1,402	\$0	\$0	\$0	\$0	\$37,681,178	\$22	\$0	\$0	\$2,453,040,740	\$1,424
Total Salaries for Instruction	\$5,662,292,322	\$3,286	\$0	\$0	\$0	\$0	\$79,148,267	\$46	\$0	\$0	\$5,741,440,589	\$3,332
Total Instruction	\$8,706,769,814	\$5,053	\$0	\$0	\$0	\$0	\$120,337,893	\$70	\$0	\$0	\$8,827,107,707	\$5,123
Total FTE Basic Program Teachers	76,319	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Avg Basic Program Teacher's Salary	\$53,959	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil

Supporting Services**Instructional Supporting Services**

Total Pupil Services	\$833,191,364	\$484	\$0	\$0	\$0	\$0	\$40,694,210	\$24	\$0	\$0	\$873,885,574	\$507
Salaries for Pupil Services	\$554,013,307	\$322	\$0	\$0	\$0	\$0	\$28,062,698	\$16	\$0	\$0	\$582,076,005	\$338
Total Instructional Staff Services	\$624,956,535	\$363	\$0	\$0	\$0	\$0	\$14,724,795	\$9	\$0	\$0	\$639,681,330	\$371
Salaries for Instructional Staff Supp	\$339,808,433	\$197	\$0	\$0	\$0	\$0	\$9,403,421	\$5	\$0	\$0	\$349,211,854	\$203
Total School Adm.	\$954,252,937	\$554	\$0	\$0	\$0	\$0	\$2,702,784	\$2	\$0	\$0	\$956,955,720	\$555
Salaries for School Adm.	\$615,181,941	\$357	\$0	\$0	\$0	\$0	\$1,378,417	\$1	\$0	\$0	\$616,560,358	\$358
Total Instructional Support	\$2,412,400,836	\$1,400	\$0	\$0	\$0	\$0	\$58,121,789	\$34	\$0	\$0	\$2,470,522,625	\$1,434

Non-Instructional Support Services

Total General Administration	\$319,741,904	\$186	\$0	\$0	\$0	\$0	\$65,329	\$0	\$0	\$0	\$319,807,232	\$186
Salaries for General Adm.	\$124,267,205	\$72	\$0	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$124,268,205	\$72
Total Business Administration	\$311,697,628	\$181	\$18,211,191	\$11	\$6,367,130	\$4	\$2,102,028	\$1	\$35,273	\$0	\$338,413,251	\$196
Salaries for Business Adm.	\$129,498,886	\$75	\$0	\$0	\$0	\$0	\$446,557	\$0	\$0	\$0	\$129,945,443	\$75
Total Facilities Acquisition	\$1,731,001	\$1	\$0	\$0	\$165,521,967	\$96	\$0	\$0	\$0	\$0	\$167,252,967	\$97
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$132,880	\$0	\$0	\$0	\$0	\$0	\$132,880	\$0
Total Operations and Maintenance	\$1,652,117,735	\$959	\$0	\$0	\$14,735,410	\$9	\$12,157,343	\$7	\$0	\$0	\$1,679,010,488	\$974
Salaries for Opns. & Maint.	\$577,068,584	\$335	\$0	\$0	\$41,890	\$0	\$3,775,741	\$2	\$0	\$0	\$580,886,215	\$337
Total Transportation	\$620,202,080	\$360	\$0	\$0	\$2,699	\$0	\$8,523,441	\$5	\$0	\$0	\$628,728,220	\$365
Salaries for Transportation	\$297,509,382	\$173	\$0	\$0	\$0	\$0	\$2,425,397	\$1	\$0	\$0	\$299,934,779	\$174
Total Other Support Services	\$323,628,930	\$188	\$0	\$0	\$1,810,090	\$1	\$8,198,559	\$5	\$7,928,101	\$5	\$341,565,679	\$198
Salaries for Other Support Services	\$136,066,288	\$79	\$0	\$0	\$15,438	\$0	\$2,904,936	\$2	\$1,337,680	\$1	\$140,324,342	\$81
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$500,083,346	\$290	\$0	\$0	\$500,083,346	\$290
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$197,905,056	\$115	\$0	\$0	\$197,905,056	\$115
Total Non-Instructional Support	\$3,229,119,277	\$1,874	\$18,211,191	\$11	\$188,437,295	\$109	\$729,035,101	\$423	\$7,963,375	\$5	\$4,172,766,239	\$2,422
Total Support Services	\$5,641,520,113	\$3,274	\$18,211,191	\$11	\$188,437,295	\$109	\$787,156,890	\$457	\$7,963,375	\$5	\$6,643,288,864	\$3,855
Total Emp. Bene. for Supp. Servs.	\$1,246,892,487	\$724	\$0	\$0	\$1,318,510	\$1	\$112,124,757	\$65	\$36,071	\$0	\$1,360,371,825	\$789
Total Salaries for Supp. Servs.	\$2,773,414,026	\$1,610	\$0	\$0	\$190,208	\$0	\$305,037,570	\$177	\$1,337,680	\$1	\$3,079,979,485	\$1,787
Total Current Operating Expenditures	\$14,348,289,927	\$8,327	\$18,211,191	\$11	\$188,437,295	\$109	\$907,494,783	\$527	\$7,963,375	\$5	\$15,470,396,571	\$8,978
Total Salaries in COE	\$8,435,706,348	\$4,896	\$0	\$0	\$190,208	\$0	\$384,185,837	\$223	\$1,337,680	\$1	\$8,821,420,073	\$5,120
Community Service Activities	\$120,958,144	\$70	\$0	\$0	\$0	\$0	\$96,519,405	\$56	\$2,064,209	\$1	\$219,541,758	\$127
Capital Outlay	\$188,432,231	\$109	\$291,931	\$0	\$1,679,773,607	\$975	\$17,929,829	\$10	\$2,308,965	\$1	\$1,888,736,564	\$1,096
Total Exp Before Transfers	\$14,657,680,302	\$8,507	\$18,503,122	\$11	\$1,868,210,903	\$1,084	\$1,021,944,016	\$593	\$12,336,549	\$7	\$17,578,674,892	\$10,202

Outgoing Transfers

Other Public Schools in Michigan	\$138,830,300	\$81	\$0	\$0	\$0	\$0	\$11,721,691	\$7	\$1,051	\$0	\$150,553,043	\$87
Other Schools Outside Michigan	\$14,669	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$14,669	\$0
Debt	\$48,107,346	\$28	\$3,752,274,626	\$2,178	\$57,652,337	\$33	\$811,808	\$0	\$0	\$0	\$3,858,846,117	\$2,239
To Other Funds	\$283,191,388	\$164	\$18,275,955	\$11	\$36,809,343	\$21	\$28,775,617	\$17	\$836,385	\$0	\$367,888,687	\$214
Other Transactions	\$12,839,916	\$7	\$3,568,189	\$2	\$969,475	\$1	\$988,207	\$1	\$6,051,862	\$4	\$24,417,649	\$14
Total Outgoing Transfers	\$482,983,619	\$280	\$3,774,118,770	\$2,190	\$95,431,154	\$55	\$42,297,322	\$25	\$6,889,298	\$4	\$4,401,720,164	\$2,555
Total Exp., Outgoing Transfers	\$15,140,663,921	\$8,787	\$3,792,621,892	\$2,201	\$1,963,642,057	\$1,140	\$1,064,241,339	\$618	\$19,225,847	\$11	\$21,980,395,056	\$12,756

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class(A) 50,000 and over STATE SCHOOL AID MEMBERS												
	141,622											

Balance Sheet Data

Total Assets	\$446,360,164	\$3,152	\$68,425,458	\$483	\$467,056,712	\$3,298	\$8,824,262	\$62	\$486,807	\$3	\$991,153,402	\$6,999
Total Liabilities	\$399,568,884	\$2,821	\$41,935,454	\$296	\$265,193,950	\$1,873	\$5,682,774	\$40	\$1,473	\$0	\$712,382,535	\$5,030
End Fund Bal. before Reserves	\$46,791,280	\$330	\$26,490,003	\$187	\$201,862,762	\$1,425	\$3,141,488	\$22	\$485,334	\$3	\$278,770,867	\$1,968
Reserves	\$1,755,950	\$12	\$26,490,003	\$187	\$201,862,762	\$1,425	\$0	\$0	\$0	\$0	\$230,108,716	\$1,625
Designations	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ending Fund Balance	\$45,035,329	\$318	\$0	\$0	\$0	\$0	\$3,141,488	\$22	\$485,334	\$3	\$48,662,151	\$344

Revenues

Local Sources	\$94,975,285	\$671	\$100,167,789	\$707	\$7,389,289	\$52	\$7,135,839	\$50	\$137,286	\$1	\$209,805,488	\$1,481
Other Political Subdivisions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State Sources	\$1,024,334,846	\$7,233	\$0	\$0	\$0	\$0	\$3,146,437	\$22	\$0	\$0	\$1,027,481,283	\$7,255
Federal Sources	\$244,634,340	\$1,727	\$0	\$0	\$0	\$0	\$40,253,900	\$284	\$0	\$0	\$284,888,240	\$2,012
Total Revenues Before Transfers	\$1,363,944,471	\$9,631	\$100,167,789	\$707	\$7,389,289	\$52	\$50,536,176	\$357	\$137,286	\$1	\$1,522,175,010	\$10,748

Incoming Transfers

Other Public Schools in Michigan	\$68,862,819	\$486	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$68,862,819	\$486
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers from Other Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$2,868,955	\$20	\$0	\$0	\$2,868,955	\$20
Other Transactions	\$214,379,569	\$1,514	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$214,379,569	\$1,514
Total Incoming Transfers	\$283,242,388	\$2,000	\$0	\$0	\$0	\$0	\$2,868,955	\$20	\$0	\$0	\$286,111,343	\$2,020
Total Revs, Transfers, Other Trans.	\$1,647,186,858	\$11,631	\$100,167,789	\$707	\$7,389,289	\$52	\$53,405,131	\$377	\$137,286	\$1	\$1,808,286,353	\$12,768

Expenditures**Instruction**

Total Basic Programs	\$560,443,223	\$4,005	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$560,443,223	\$4,005
Salaries for Basic Programs	\$400,406,014	\$2,861	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400,406,014	\$2,861
Total Added Needs Programs	\$313,755,452	\$2,242	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$313,755,452	\$2,242
Salaries for Added Needs	\$194,961,229	\$1,393	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$194,961,229	\$1,393
Total Adult Education	\$4,209,975	\$2,488	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,209,975	\$2,488
Salaries for Adult Education	\$2,826,647	\$1,670	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,826,647	\$1,670
Employee Benefits for Instruction	\$201,062,629	\$1,420	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$201,062,629	\$1,420
Total Salaries for Instruction	\$598,193,891	\$4,224	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$598,193,891	\$4,224
Total Instruction	\$878,408,651	\$6,202	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$878,408,651	\$6,202
Total FTE Basic Program Teachers	5,160	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Avg Basic Program Teacher's Salary	\$69,379	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil

Supporting Services**Instructional Supporting Services**

Total Pupil Services	\$92,400,420	\$652	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$92,400,420	\$652
Salaries for Pupil Services	\$65,381,076	\$462	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$65,381,076	\$462
Total Instructional Staff Services	\$53,737,077	\$379	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$53,737,077	\$379
Salaries for Instructional Staff Supp	\$26,512,149	\$187	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$26,512,149	\$187
Total School Adm.	\$128,646,518	\$908	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$128,646,518	\$908
Salaries for School Adm.	\$90,160,713	\$637	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90,160,713	\$637
Total Instructional Support	\$274,784,015	\$1,940	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$274,784,015	\$1,940

Non-Instructional Support Services

Total General Administration	\$18,298,861	\$129	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$18,298,861	\$129
Salaries for General Adm.	\$9,896,588	\$70	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$9,896,588	\$70
Total Business Administration	\$57,556,022	\$406	\$1,064,994	\$8	\$41,606	\$0	\$0	\$0	\$0	\$0	\$58,662,622	\$414
Salaries for Business Adm.	\$24,366,986	\$172	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$24,366,986	\$172
Total Facilities Acquisition	\$0	\$0	\$0	\$0	\$6,040	\$0	\$0	\$0	\$0	\$0	\$6,040	\$0
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operations and Maintenance	\$165,811,364	\$1,171	\$0	\$0	\$0	\$0	\$22,932	\$0	\$0	\$0	\$165,834,296	\$1,171
Salaries for Opns. & Maint.	\$73,097,174	\$516	\$0	\$0	\$0	\$0	\$16,425	\$0	\$0	\$0	\$73,113,598	\$516
Total Transportation	\$68,141,434	\$481	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$68,141,434	\$481
Salaries for Transportation	\$19,464,754	\$137	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$19,464,754	\$137
Total Other Support Services	\$68,305,230	\$482	\$0	\$0	\$0	\$0	\$0	\$0	\$259,460	\$2	\$68,564,690	\$484
Salaries for Other Support Services	\$19,785,234	\$140	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$19,785,234	\$140
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$45,605,387	\$322	\$0	\$0	\$45,605,387	\$322
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$2,868,955	\$20	\$0	\$0	\$2,868,955	\$20
Total Non-Instructional Support	\$378,112,910	\$2,670	\$1,064,994	\$8	\$47,646	\$0	\$48,497,275	\$342	\$259,460	\$2	\$427,982,286	\$3,022
Total Support Services	\$652,896,926	\$4,610	\$1,064,994	\$8	\$47,646	\$0	\$48,497,275	\$342	\$259,460	\$2	\$702,766,301	\$4,962
Total Emp. Bene. for Supp. Servs.	\$127,328,977	\$899	\$0	\$0	\$0	\$0	\$5,835,680	\$41	\$0	\$0	\$133,164,657	\$940
Total Salaries for Supp. Servs.	\$328,664,675	\$2,321	\$0	\$0	\$0	\$0	\$12,766,546	\$90	\$0	\$0	\$341,431,221	\$2,411
Total Current Operating Expenditures	\$1,531,305,577	\$10,813	\$1,064,994	\$8	\$47,646	\$0	\$48,497,275	\$342	\$259,460	\$2	\$1,581,174,952	\$11,165
Total Salaries in COE	\$926,858,565	\$6,545	\$0	\$0	\$0	\$0	\$12,766,546	\$90	\$0	\$0	\$939,625,111	\$6,635
Community Service Activities	\$5,729,048	\$40	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,729,048	\$40
Capital Outlay	\$9,442,504	\$67	\$0	\$0	\$239,757,966	\$1,693	\$1,754,719	\$12	\$0	\$0	\$250,955,190	\$1,772
Total Exp Before Transfers	\$1,546,477,130	\$10,920	\$1,064,994	\$8	\$239,805,612	\$1,693	\$50,251,994	\$355	\$259,460	\$2	\$1,837,859,191	\$12,977

Outgoing Transfers

Other Public Schools in Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Schools Outside Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt	\$2,362,145	\$17	\$115,870,442	\$818	\$0	\$0	\$686,894	\$5	\$0	\$0	\$118,919,481	\$840
To Other Funds	\$2,868,955	\$20	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,868,955	\$20
Other Transactions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Outgoing Transfers	\$5,231,100	\$37	\$115,870,442	\$818	\$0	\$0	\$686,894	\$5	\$0	\$0	\$121,788,436	\$860
Total Exp., Outgoing Transfers	\$1,551,708,230	\$10,957	\$116,935,436	\$826	\$239,805,612	\$1,693	\$50,938,888	\$360	\$259,460	\$2	\$1,959,647,627	\$13,837

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class(B) 20,000 to 49,999 STATE SCHOOL AID MEMBERS												
	52,732											

Balance Sheet Data

Total Assets	\$136,145,672	\$2,582	\$7,955,254	\$151	\$164,168,675	\$3,113	\$9,474,412	\$180	\$469,342	\$9	\$318,213,353	\$6,035
Total Liabilities	\$69,823,883	\$1,324	\$447,391	\$8	\$11,833,649	\$224	\$1,999,614	\$38	\$0	\$0	\$84,104,538	\$1,595
End Fund Bal. before Reserves	\$66,321,788	\$1,258	\$7,507,863	\$142	\$152,335,025	\$2,889	\$7,474,798	\$142	\$469,342	\$9	\$234,108,816	\$4,440
Reserves	\$3,734,055	\$71	\$3,268,863	\$62	\$151,995,120	\$2,882	\$964,119	\$18	\$469,342	\$9	\$160,431,499	\$3,042
Designations	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ending Fund Balance	\$62,587,733	\$1,187	\$4,239,000	\$80	\$339,905	\$6	\$6,510,679	\$123	\$0	\$0	\$73,677,317	\$1,397

Revenues

Local Sources	\$70,902,491	\$1,345	\$33,972,029	\$644	\$3,974,740	\$75	\$13,113,712	\$249	\$14,663	\$0	\$121,977,634	\$2,313
Other Political Subdivisions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State Sources	\$325,299,851	\$6,169	\$0	\$0	\$0	\$0	\$9,438,698	\$179	\$0	\$0	\$334,738,549	\$6,348
Federal Sources	\$40,809,398	\$774	\$0	\$0	\$0	\$0	\$8,655,551	\$164	\$0	\$0	\$49,464,949	\$938
Total Revenues Before Transfers	\$437,011,741	\$8,287	\$33,972,029	\$644	\$3,974,740	\$75	\$31,207,961	\$592	\$14,663	\$0	\$506,181,133	\$9,599

Incoming Transfers

Other Public Schools in Michigan	\$23,259,273	\$441	\$0	\$0	\$0	\$0	\$22,043,288	\$418	\$0	\$0	\$45,302,561	\$859
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers from Other Funds	\$2,187,246	\$41	\$3,498,931	\$66	\$880,000	\$17	\$9,405,577	\$178	\$0	\$0	\$15,971,754	\$303
Other Transactions	\$12,062,264	\$229	\$14,410,156	\$273	\$138,013,576	\$2,617	\$0	\$0	\$0	\$0	\$164,485,996	\$3,119
Total Incoming Transfers	\$37,508,782	\$711	\$17,909,088	\$340	\$138,893,576	\$2,634	\$31,448,865	\$596	\$0	\$0	\$225,760,311	\$4,281
Total Revs, Transfers, Other Trans.	\$474,520,523	\$8,999	\$51,881,117	\$984	\$142,868,316	\$2,709	\$62,656,825	\$1,188	\$14,663	\$0	\$731,941,444	\$13,880

Expenditures**Instruction**

Total Basic Programs	\$199,333,405	\$3,842	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$199,333,405	\$3,842
Salaries for Basic Programs	\$132,141,367	\$2,547	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$132,141,367	\$2,547
Total Added Needs Programs	\$65,778,368	\$1,268	\$0	\$0	\$0	\$0	\$18,852,163	\$363	\$0	\$0	\$84,630,531	\$1,631
Salaries for Added Needs	\$44,302,111	\$854	\$0	\$0	\$0	\$0	\$12,305,954	\$237	\$0	\$0	\$56,608,065	\$1,091
Total Adult Education	\$2,324,503	\$2,747	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,324,503	\$2,747
Salaries for Adult Education	\$1,617,307	\$1,911	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,617,307	\$1,911
Employee Benefits for Instruction	\$77,283,660	\$1,466	\$0	\$0	\$0	\$0	\$6,163,714	\$117	\$0	\$0	\$83,447,374	\$1,582
Total Salaries for Instruction	\$178,060,785	\$3,377	\$0	\$0	\$0	\$0	\$12,305,954	\$233	\$0	\$0	\$190,366,739	\$3,610
Total Instruction	\$267,436,275	\$5,072	\$0	\$0	\$0	\$0	\$18,852,163	\$358	\$0	\$0	\$286,288,438	\$5,429
Total FTE Basic Program Teachers	2,042	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Avg Basic Program Teacher's Salary	\$60,459	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil

Supporting Services**Instructional Supporting Services**

Total Pupil Services	\$21,119,014	\$400	\$0	\$0	\$0	\$0	\$5,446,278	\$103	\$0	\$0	\$26,565,292	\$504
Salaries for Pupil Services	\$14,263,584	\$270	\$0	\$0	\$0	\$0	\$3,631,609	\$69	\$0	\$0	\$17,895,194	\$339
Total Instructional Staff Services	\$25,843,083	\$490	\$0	\$0	\$0	\$0	\$2,267,409	\$43	\$0	\$0	\$28,110,492	\$533
Salaries for Instructional Staff Supp	\$15,465,470	\$293	\$0	\$0	\$0	\$0	\$1,509,155	\$29	\$0	\$0	\$16,974,625	\$322
Total School Adm.	\$27,306,991	\$518	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$27,306,991	\$518
Salaries for School Adm.	\$18,838,572	\$357	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$18,838,572	\$357
Total Instructional Support	\$74,269,088	\$1,408	\$0	\$0	\$0	\$0	\$7,713,687	\$146	\$0	\$0	\$81,982,775	\$1,555

Non-Instructional Support Services

Total General Administration	\$3,032,410	\$58	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,032,410	\$58
Salaries for General Adm.	\$1,388,356	\$26	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,388,356	\$26
Total Business Administration	\$6,190,291	\$117	\$64,601	\$1	\$483,794	\$9	\$211,952	\$4	\$0	\$0	\$6,950,639	\$132
Salaries for Business Adm.	\$3,192,225	\$61	\$0	\$0	\$0	\$0	\$114,684	\$2	\$0	\$0	\$3,306,908	\$63
Total Facilities Acquisition	\$0	\$0	\$0	\$0	\$10,724,886	\$203	\$0	\$0	\$0	\$0	\$10,724,886	\$203
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$83,455	\$2	\$0	\$0	\$0	\$0	\$83,455	\$2
Total Operations and Maintenance	\$49,486,813	\$938	\$0	\$0	\$106	\$0	\$2,408,948	\$46	\$0	\$0	\$51,895,867	\$984
Salaries for Opns. & Maint.	\$20,581,841	\$390	\$0	\$0	\$0	\$0	\$915,753	\$17	\$0	\$0	\$21,497,594	\$408
Total Transportation	\$19,793,064	\$375	\$0	\$0	\$0	\$0	\$221,919	\$4	\$0	\$0	\$20,014,983	\$380
Salaries for Transportation	\$9,857,864	\$187	\$0	\$0	\$0	\$0	\$63,125	\$1	\$0	\$0	\$9,920,989	\$188
Total Other Support Services	\$13,104,580	\$249	\$0	\$0	\$0	\$0	\$452,055	\$9	\$18,845	\$0	\$13,575,481	\$257
Salaries for Other Support Services	\$7,837,783	\$149	\$0	\$0	\$0	\$0	\$160,020	\$3	\$0	\$0	\$7,997,804	\$152
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$11,526,551	\$219	\$0	\$0	\$11,526,551	\$219
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$4,044,386	\$77	\$0	\$0	\$4,044,386	\$77
Total Non-Instructional Support	\$91,607,158	\$1,737	\$64,601	\$1	\$11,208,786	\$213	\$18,865,811	\$358	\$18,845	\$0	\$121,765,202	\$2,309
Total Support Services	\$165,876,246	\$3,146	\$64,601	\$1	\$11,208,786	\$213	\$26,579,499	\$504	\$18,845	\$0	\$203,747,977	\$3,864
Total Emp. Bene. for Supp. Servs.	\$42,180,000	\$800	\$0	\$0	\$27,557	\$1	\$5,085,635	\$96	\$0	\$0	\$47,293,192	\$897
Total Salaries for Supp. Servs.	\$91,425,695	\$1,734	\$0	\$0	\$83,455	\$2	\$12,318,472	\$234	\$0	\$0	\$103,827,621	\$1,969
Total Current Operating Expenditures	\$433,312,521	\$8,217	\$64,601	\$1	\$11,208,786	\$213	\$45,431,662	\$862	\$18,845	\$0	\$490,036,415	\$9,293
Total Salaries in COE	\$269,486,480	\$5,110	\$0	\$0	\$83,455	\$2	\$24,624,426	\$467	\$0	\$0	\$294,194,361	\$5,579
Community Service Activities	\$1,045,122	\$20	\$0	\$0	\$0	\$0	\$6,768,750	\$128	\$0	\$0	\$7,813,872	\$148
Capital Outlay	\$2,947,061	\$56	\$0	\$0	\$61,884,692	\$1,174	\$459,073	\$9	\$0	\$0	\$65,290,826	\$1,238
Total Exp Before Transfers	\$437,304,703	\$8,293	\$64,601	\$1	\$73,093,479	\$1,386	\$52,659,485	\$999	\$18,845	\$0	\$563,141,113	\$10,679

Outgoing Transfers

Other Public Schools in Michigan	\$13,674,847	\$259	\$0	\$0	\$0	\$0	\$6,546,451	\$124	\$0	\$0	\$20,221,298	\$383
Other Schools Outside Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt	\$0	\$0	\$52,062,132	\$987	\$0	\$0	\$0	\$0	\$0	\$0	\$52,062,132	\$987
To Other Funds	\$10,553,497	\$200	\$0	\$0	\$3,231,011	\$61	\$2,187,246	\$41	\$0	\$0	\$15,971,754	\$303
Other Transactions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Outgoing Transfers	\$24,228,344	\$459	\$52,062,132	\$987	\$3,231,011	\$61	\$8,733,697	\$166	\$0	\$0	\$88,255,184	\$1,674
Total Exp., Outgoing Transfers	\$461,533,047	\$8,752	\$52,126,733	\$989	\$76,324,490	\$1,447	\$61,393,182	\$1,164	\$18,845	\$0	\$651,396,297	\$12,353

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class(C) 10,000 to 19,999 STATE SCHOOL AID MEMBERS												
	306,996											

Balance Sheet Data

Total Assets	\$877,847,804	\$2,859	\$32,146,699	\$105	\$931,662,175	\$3,035	\$36,639,991	\$119	\$17,470,621	\$57	\$1,895,767,289	\$6,175
Total Liabilities	\$496,224,779	\$1,616	\$4,111,106	\$13	\$55,696,548	\$181	\$15,392,309	\$50	\$2,676,985	\$9	\$574,101,727	\$1,870
End Fund Bal. before Reserves	\$381,623,023	\$1,243	\$28,035,593	\$91	\$875,965,629	\$2,853	\$21,247,681	\$69	\$14,793,636	\$48	\$1,321,665,561	\$4,305
Reserves	\$32,273,151	\$105	\$16,594,220	\$54	\$478,499,518	\$1,559	\$1,824,762	\$6	\$1,357,196	\$4	\$530,548,849	\$1,728
Designations	\$63,061,826	\$205	\$0	\$0	\$5,809,448	\$19	\$465,914	\$2	\$0	\$0	\$69,337,188	\$226
Ending Fund Balance	\$286,288,046	\$933	\$11,441,373	\$37	\$391,656,662	\$1,276	\$18,957,005	\$62	\$13,436,439	\$44	\$721,779,525	\$2,351

Revenues

Local Sources	\$699,276,899	\$2,278	\$248,014,392	\$808	\$44,788,858	\$146	\$71,476,957	\$233	\$3,537,061	\$12	\$1,067,094,167	\$3,476
Other Political Subdivisions	\$683,344	\$2	\$0	\$0	\$0	\$0	\$5,000	\$0	\$0	\$0	\$688,344	\$2
State Sources	\$1,846,254,450	\$6,014	\$0	\$0	\$0	\$0	\$19,706,839	\$64	\$0	\$0	\$1,865,961,289	\$6,078
Federal Sources	\$209,182,371	\$681	\$0	\$0	\$0	\$0	\$39,408,407	\$128	\$0	\$0	\$248,590,778	\$810
Total Revenues Before Transfers	\$2,755,397,064	\$8,975	\$248,014,392	\$808	\$44,788,858	\$146	\$130,597,203	\$425	\$3,537,061	\$12	\$3,182,334,578	\$10,366

Incoming Transfers

Other Public Schools in Michigan	\$104,970,963	\$342	\$0	\$0	\$57,832	\$0	\$52,927,283	\$172	\$0	\$0	\$157,956,078	\$515
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$37,501	\$0	\$0	\$0	\$37,501	\$0
Transfers from Other Funds	\$15,012,972	\$49	\$11,385,614	\$37	\$12,602,485	\$41	\$25,999,910	\$85	\$1,369,053	\$4	\$66,370,035	\$216
Other Transactions	\$4,830,255	\$16	\$381,119,858	\$1,241	\$654,410,384	\$2,132	\$918	\$0	\$0	\$0	\$1,040,361,415	\$3,389
Total Incoming Transfers	\$124,814,190	\$407	\$392,505,472	\$1,279	\$667,070,701	\$2,173	\$78,965,612	\$257	\$1,369,053	\$4	\$1,264,725,028	\$4,120
Total Revs, Transfers, Other Trans.	\$2,880,211,254	\$9,382	\$640,519,864	\$2,086	\$711,859,560	\$2,319	\$209,562,815	\$683	\$4,906,114	\$16	\$4,447,059,606	\$14,486

Expenditures**Instruction**

Total Basic Programs	\$1,284,181,591	\$4,224	\$0	\$0	\$0	\$0	\$367,541	\$1	\$0	\$0	\$1,284,549,132	\$4,225
Salaries for Basic Programs	\$869,229,533	\$2,859	\$0	\$0	\$0	\$0	\$218,043	\$1	\$0	\$0	\$869,447,577	\$2,860
Total Added Needs Programs	\$358,342,024	\$1,179	\$0	\$0	\$0	\$0	\$33,768,467	\$111	\$0	\$0	\$392,110,491	\$1,290
Salaries for Added Needs	\$233,540,357	\$768	\$0	\$0	\$0	\$0	\$22,373,411	\$74	\$0	\$0	\$255,913,767	\$842
Total Adult Education	\$15,010,448	\$5,077	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15,010,448	\$5,077
Salaries for Adult Education	\$9,665,825	\$3,269	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$9,665,825	\$3,269
Employee Benefits for Instruction	\$475,927,647	\$1,550	\$0	\$0	\$0	\$0	\$10,961,751	\$36	\$0	\$0	\$486,889,398	\$1,586
Total Salaries for Instruction	\$1,112,435,715	\$3,624	\$0	\$0	\$0	\$0	\$22,591,454	\$74	\$0	\$0	\$1,135,027,169	\$3,697
Total Instruction	\$1,657,534,063	\$5,399	\$0	\$0	\$0	\$0	\$34,136,008	\$111	\$0	\$0	\$1,691,670,071	\$5,510
Total FTE Basic Program Teachers	13,375	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Avg Basic Program Teacher's Salary	\$60,610	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil

Supporting Services**Instructional Supporting Services**

Total Pupil Services	\$224,959,790	\$733	\$0	\$0	\$0	\$0	\$15,567,337	\$51	\$0	\$0	\$240,527,128	\$783
Salaries for Pupil Services	\$155,648,467	\$507	\$0	\$0	\$0	\$0	\$11,023,965	\$36	\$0	\$0	\$166,672,432	\$543
Total Instructional Staff Services	\$158,031,645	\$515	\$0	\$0	\$0	\$0	\$3,575,474	\$12	\$0	\$0	\$161,607,119	\$526
Salaries for Instructional Staff Supp	\$89,851,806	\$293	\$0	\$0	\$0	\$0	\$2,176,254	\$7	\$0	\$0	\$92,028,059	\$300
Total School Adm.	\$168,731,116	\$550	\$0	\$0	\$0	\$0	\$1,241,752	\$4	\$0	\$0	\$169,972,868	\$554
Salaries for School Adm.	\$116,420,834	\$379	\$0	\$0	\$0	\$0	\$394,759	\$1	\$0	\$0	\$116,815,593	\$381
Total Instructional Support	\$551,722,551	\$1,797	\$0	\$0	\$0	\$0	\$20,384,564	\$66	\$0	\$0	\$572,107,115	\$1,864

Non-Instructional Support Services

Total General Administration	\$28,503,428	\$93	\$0	\$0	\$0	\$0	\$4,800	\$0	\$0	\$0	\$28,508,228	\$93
Salaries for General Adm.	\$12,677,899	\$41	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12,677,899	\$41
Total Business Administration	\$49,638,601	\$162	\$4,526,498	\$15	\$862,836	\$3	\$100,108	\$0	\$3	\$0	\$55,128,046	\$180
Salaries for Business Adm.	\$22,731,882	\$74	\$0	\$0	\$0	\$0	\$9,995	\$0	\$0	\$0	\$22,741,877	\$74
Total Facilities Acquisition	\$81,628	\$0	\$0	\$0	\$13,420,090	\$44	\$0	\$0	\$0	\$0	\$13,501,719	\$44
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$49,425	\$0	\$0	\$0	\$0	\$0	\$49,425	\$0
Total Operations and Maintenance	\$312,720,171	\$1,019	\$0	\$0	\$8,258,854	\$27	\$3,228,300	\$11	\$0	\$0	\$324,207,325	\$1,056
Salaries for Opns. & Maint.	\$122,743,638	\$400	\$0	\$0	\$0	\$0	\$1,443,200	\$5	\$0	\$0	\$124,186,838	\$405
Total Transportation	\$124,553,966	\$406	\$0	\$0	\$298	\$0	\$2,157,373	\$7	\$0	\$0	\$126,711,637	\$413
Salaries for Transportation	\$60,995,614	\$199	\$0	\$0	\$0	\$0	\$3,254	\$0	\$0	\$0	\$60,998,868	\$199
Total Other Support Services	\$67,377,059	\$219	\$0	\$0	\$1,561,062	\$5	\$4,545,958	\$15	\$4,700,643	\$15	\$8,184,722	\$255
Salaries for Other Support Services	\$34,217,030	\$111	\$0	\$0	\$15,438	\$0	\$1,501,247	\$5	\$1,337,680	\$4	\$37,071,394	\$121
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$84,874,291	\$276	\$0	\$0	\$84,874,291	\$276
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$25,877,500	\$84	\$0	\$0	\$25,877,500	\$84
Total Non-Instructional Support	\$582,874,852	\$1,899	\$4,526,498	\$15	\$24,103,141	\$79	\$120,788,330	\$393	\$4,700,647	\$15	\$736,993,468	\$2,401
Total Support Services	\$1,134,597,403	\$3,696	\$4,526,498	\$15	\$24,103,141	\$79	\$141,172,894	\$460	\$4,700,647	\$15	\$1,309,100,582	\$4,264
Total Emp. Bene. for Supp. Servs.	\$271,912,641	\$886	\$0	\$0	\$20,897	\$0	\$23,027,097	\$75	\$24,216	\$0	\$294,984,851	\$961
Total Salaries for Supp. Servs.	\$615,287,170	\$2,004	\$0	\$0	\$64,863	\$0	\$61,041,266	\$199	\$1,337,680	\$4	\$677,730,979	\$2,208
Total Current Operating Expenditures	\$2,792,131,466	\$9,095	\$4,526,498	\$15	\$24,103,141	\$79	\$175,308,901	\$571	\$4,700,647	\$15	\$3,000,770,653	\$9,775
Total Salaries in COE	\$1,727,722,885	\$5,628	\$0	\$0	\$64,863	\$0	\$83,632,720	\$272	\$1,337,680	\$4	\$1,812,758,148	\$5,905
Community Service Activities	\$30,880,499	\$101	\$0	\$0	\$0	\$0	\$18,349,335	\$60	\$281,654	\$1	\$49,511,488	\$161
Capital Outlay	\$22,602,651	\$74	\$0	\$0	\$289,239,928	\$942	\$2,361,872	\$8	\$1,955,700	\$6	\$316,160,150	\$1,030
Total Exp Before Transfers	\$2,845,614,616	\$9,269	\$4,526,498	\$15	\$313,343,069	\$1,021	\$196,020,108	\$639	\$6,938,001	\$23	\$3,366,442,291	\$10,966

Outgoing Transfers

Other Public Schools in Michigan	\$14,258,437	\$46	\$0	\$0	\$0	\$0	\$1,996,052	\$7	\$0	\$0	\$16,254,489	\$53
Other Schools Outside Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt	\$2,395,086	\$8	\$642,241,403	\$2,092	\$1,782,623	\$6	\$0	\$0	\$0	\$0	\$646,419,112	\$2,106
To Other Funds	\$49,264,770	\$160	\$123,897	\$0	\$5,302,184	\$17	\$11,474,276	\$37	\$204,908	\$1	\$66,370,034	\$216
Other Transactions	\$1,501,402	\$5	\$2,508,487	\$8	\$0	\$0	\$20,749	\$0	\$5,446,251	\$18	\$9,476,888	\$31
Total Outgoing Transfers	\$67,419,694	\$220	\$644,873,787	\$2,101	\$7,084,807	\$23	\$13,491,077	\$44	\$5,651,159	\$18	\$738,520,524	\$2,406
Total Exp., Outgoing Transfers	\$2,913,034,310	\$9,489	\$649,400,284	\$2,115	\$320,427,876	\$1,044	\$209,511,185	\$682	\$12,589,160	\$41	\$4,104,962,814	\$13,371

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class(D) 5,000 to 9,999 STATE SCHOOL AID MEMBERS												
	353,414											

Balance Sheet Data

Total Assets	\$937,863,956	\$2,654	\$62,227,087	\$176	\$957,605,595	\$2,710	\$45,364,520	\$128	\$24,799,884	\$70	\$2,027,861,042	\$5,738
Total Liabilities	\$529,333,864	\$1,498	\$2,944,733	\$8	\$79,254,766	\$224	\$20,435,420	\$58	\$472,787	\$1	\$632,441,570	\$1,790
End Fund Bal. before Reserves	\$408,530,092	\$1,156	\$59,282,355	\$168	\$878,350,830	\$2,485	\$24,929,098	\$71	\$24,327,097	\$69	\$1,395,419,471	\$3,948
Reserves	\$11,497,754	\$33	\$7,884,118	\$22	\$175,368,272	\$496	\$557,876	\$2	\$6,904,245	\$20	\$202,212,266	\$572
Designations	\$33,449,611	\$95	\$2,169,484	\$6	\$2,899,736	\$8	\$2,359,270	\$7	\$189,141	\$1	\$41,067,242	\$116
Ending Fund Balance	\$363,582,727	\$1,029	\$49,228,753	\$139	\$700,082,821	\$1,981	\$22,011,952	\$62	\$17,233,711	\$49	\$1,152,139,964	\$3,260

Revenues

Local Sources	\$686,701,499	\$1,943	\$335,938,672	\$951	\$66,153,530	\$187	\$103,065,221	\$292	\$2,110,984	\$6	\$1,193,969,906	\$3,378
Other Political Subdivisions	\$201,341	\$1	\$0	\$0	\$0	\$0	\$90,000	\$0	\$20,700	\$0	\$312,041	\$1
State Sources	\$2,111,261,099	\$5,974	\$0	\$0	\$0	\$0	\$22,242,553	\$63	\$0	\$0	\$2,133,503,652	\$6,037
Federal Sources	\$125,708,838	\$356	\$0	\$0	\$0	\$0	\$33,385,476	\$94	\$0	\$0	\$159,094,314	\$450
Total Revenues Before Transfers	\$2,923,872,778	\$8,273	\$335,938,672	\$951	\$66,153,530	\$187	\$158,783,250	\$449	\$2,131,684	\$6	\$3,486,879,913	\$9,866

Incoming Transfers

Other Public Schools in Michigan	\$156,903,986	\$444	\$138,665	\$0	\$25,000	\$0	\$48,387,108	\$137	\$0	\$0	\$205,454,758	\$581
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers from Other Funds	\$13,487,698	\$38	\$18,821,662	\$53	\$14,432,312	\$41	\$42,242,763	\$120	\$4,425,827	\$13	\$93,410,262	\$264
Other Transactions	\$18,484,243	\$52	\$550,708,138	\$1,558	\$252,152,700	\$713	\$360,333	\$1	\$22,524	\$0	\$821,727,938	\$2,325
Total Incoming Transfers	\$188,875,927	\$534	\$569,668,465	\$1,612	\$266,610,011	\$754	\$90,990,203	\$257	\$4,448,351	\$13	\$1,120,592,957	\$3,171
Total Revs, Transfers, Other Trans.	\$3,112,748,704	\$8,808	\$905,607,137	\$2,562	\$332,763,541	\$942	\$249,773,453	\$707	\$6,580,035	\$19	\$4,607,472,870	\$13,037

Expenditures**Instruction**

Total Basic Programs	\$1,460,148,438	\$4,158	\$0	\$0	\$0	\$0	\$1,133,905	\$3	\$0	\$0	\$1,461,282,344	\$4,161
Salaries for Basic Programs	\$990,749,802	\$2,821	\$0	\$0	\$0	\$0	\$799,178	\$2	\$0	\$0	\$991,548,980	\$2,823
Total Added Needs Programs	\$347,416,034	\$989	\$0	\$0	\$0	\$0	\$39,884,771	\$114	\$0	\$0	\$387,300,805	\$1,103
Salaries for Added Needs	\$230,008,340	\$655	\$0	\$0	\$0	\$0	\$26,656,954	\$76	\$0	\$0	\$256,665,294	\$731
Total Adult Education	\$11,947,149	\$5,406	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$11,947,149	\$5,406
Salaries for Adult Education	\$7,331,368	\$3,318	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,331,368	\$3,318
Employee Benefits for Instruction	\$523,962,442	\$1,483	\$0	\$0	\$0	\$0	\$12,557,666	\$36	\$0	\$0	\$536,520,108	\$1,518
Total Salaries for Instruction	\$1,228,089,510	\$3,475	\$0	\$0	\$0	\$0	\$27,456,132	\$78	\$0	\$0	\$1,255,545,642	\$3,553
Total Instruction	\$1,819,511,621	\$5,148	\$0	\$0	\$0	\$0	\$41,018,677	\$116	\$0	\$0	\$1,860,530,298	\$5,264
Total FTE Basic Program Teachers	15,706	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Avg Basic Program Teacher's Salary	\$59,484	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil

Supporting Services**Instructional Supporting Services**

Total Pupil Services	\$177,921,930	\$503	\$0	\$0	\$0	\$0	\$13,086,828	\$37	\$0	\$0	\$191,008,759	\$540
Salaries for Pupil Services	\$119,209,137	\$337	\$0	\$0	\$0	\$0	\$8,844,019	\$25	\$0	\$0	\$128,053,156	\$362
Total Instructional Staff Services	\$136,228,472	\$385	\$0	\$0	\$0	\$0	\$3,569,566	\$10	\$0	\$0	\$139,798,038	\$396
Salaries for Instructional Staff Supp	\$80,380,210	\$227	\$0	\$0	\$0	\$0	\$2,424,731	\$7	\$0	\$0	\$82,804,942	\$234
Total School Adm.	\$185,301,936	\$524	\$0	\$0	\$0	\$0	\$512,490	\$1	\$0	\$0	\$185,814,426	\$526
Salaries for School Adm.	\$125,616,599	\$355	\$0	\$0	\$0	\$0	\$309,954	\$1	\$0	\$0	\$125,926,552	\$356
Total Instructional Support	\$499,452,339	\$1,413	\$0	\$0	\$0	\$0	\$17,168,884	\$49	\$0	\$0	\$516,621,223	\$1,462

Non-Instructional Support Services

Total General Administration	\$38,563,653	\$109	\$0	\$0	\$0	\$0	\$9,670	\$0	\$0	\$0	\$38,573,323	\$109
Salaries for General Adm.	\$18,121,820	\$51	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$18,121,820	\$51
Total Business Administration	\$52,658,135	\$149	\$599,140	\$2	\$1,206,361	\$3	\$232,966	\$1	\$0	\$0	\$54,696,601	\$155
Salaries for Business Adm.	\$23,307,290	\$66	\$0	\$0	\$0	\$0	\$3,742	\$0	\$0	\$0	\$23,311,033	\$66
Total Facilities Acquisition	\$284,489	\$1	\$0	\$0	\$77,501,801	\$219	\$0	\$0	\$0	\$0	\$77,786,289	\$220
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operations and Maintenance	\$336,854,125	\$953	\$0	\$0	\$664,547	\$2	\$3,048,265	\$9	\$0	\$0	\$340,566,937	\$964
Salaries for Opns. & Maint.	\$128,521,325	\$364	\$0	\$0	\$0	\$0	\$552,112	\$2	\$0	\$0	\$129,073,437	\$365
Total Transportation	\$123,076,149	\$348	\$0	\$0	\$0	\$0	\$2,373,448	\$7	\$0	\$0	\$125,449,597	\$355
Salaries for Transportation	\$65,644,281	\$186	\$0	\$0	\$0	\$0	\$792,466	\$2	\$0	\$0	\$66,436,747	\$188
Total Other Support Services	\$64,873,702	\$184	\$0	\$0	\$0	\$0	\$1,255,174	\$4	\$446,860	\$1	\$66,575,736	\$188
Salaries for Other Support Services	\$31,897,636	\$90	\$0	\$0	\$0	\$0	\$386,693	\$1	\$0	\$0	\$32,284,328	\$91
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$95,079,175	\$269	\$0	\$0	\$95,079,175	\$269
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$42,641,096	\$121	\$0	\$0	\$42,641,096	\$121
Total Non-Instructional Support	\$616,310,252	\$1,744	\$599,140	\$2	\$79,372,709	\$225	\$144,639,795	\$409	\$446,860	\$1	\$841,368,755	\$2,381
Total Support Services	\$1,115,762,590	\$3,157	\$599,140	\$2	\$79,372,709	\$225	\$161,808,679	\$458	\$446,860	\$1	\$1,357,989,978	\$3,842
Total Emp. Bene. for Supp. Servs.	\$270,443,020	\$765	\$0	\$0	\$0	\$0	\$24,581,222	\$70	\$0	\$0	\$295,024,242	\$835
Total Salaries for Supp. Servs.	\$592,698,298	\$1,677	\$0	\$0	\$0	\$0	\$66,340,059	\$188	\$0	\$0	\$659,038,357	\$1,865
Total Current Operating Expenditures	\$2,935,274,211	\$8,305	\$599,140	\$2	\$79,372,709	\$225	\$202,827,355	\$574	\$446,860	\$1	\$3,218,520,276	\$9,107
Total Salaries in COE	\$1,820,787,808	\$5,152	\$0	\$0	\$0	\$0	\$93,796,191	\$265	\$0	\$0	\$1,914,583,999	\$5,417
Community Service Activities	\$30,688,386	\$87	\$0	\$0	\$0	\$0	\$31,562,220	\$89	\$1,239,059	\$4	\$63,489,665	\$180
Capital Outlay	\$38,495,285	\$109	\$0	\$0	\$390,724,463	\$1,106	\$4,199,082	\$12	\$67,538	\$0	\$433,486,367	\$1,227
Total Exp Before Transfers	\$3,004,457,882	\$8,501	\$599,140	\$2	\$470,097,172	\$1,330	\$238,588,657	\$675	\$1,753,457	\$5	\$3,715,496,308	\$10,513

Outgoing Transfers

Other Public Schools in Michigan	\$40,293,066	\$114	\$0	\$0	\$0	\$0	\$1,442,381	\$4	\$0	\$0	\$41,735,447	\$118
Other Schools Outside Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt	\$10,151,815	\$29	\$897,063,193	\$2,538	\$21,208,476	\$60	\$47,947	\$0	\$0	\$0	\$928,471,430	\$2,627
To Other Funds	\$61,464,890	\$174	\$3,951,910	\$11	\$18,221,606	\$52	\$9,161,529	\$26	\$610,327	\$2	\$93,410,263	\$264
Other Transactions	\$983,133	\$3	\$2,309	\$0	\$310,151	\$1	\$779,899	\$2	\$0	\$0	\$2,075,492	\$6
Total Outgoing Transfers	\$112,892,904	\$319	\$901,017,412	\$2,549	\$39,740,234	\$112	\$11,431,756	\$32	\$610,327	\$2	\$1,065,692,633	\$3,015
Total Exp., Outgoing Transfers	\$3,117,350,786	\$8,821	\$901,616,552	\$2,551	\$509,837,405	\$1,443	\$250,020,414	\$707	\$2,363,784	\$7	\$4,781,188,941	\$13,529

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class(E) 4,500 to 4,999 STATE SCHOOL AID MEMBERS	33,555											

Balance Sheet Data

Total Assets	\$85,016,448	\$2,534	\$6,669,210	\$199	\$8,011,260	\$239	\$7,937,744	\$237	\$406,516	\$12	\$108,041,178	\$3,220
Total Liabilities	\$66,713,974	\$1,988	\$1,625,795	\$48	\$1,802,765	\$54	\$4,423,675	\$132	\$189,546	\$6	\$74,755,756	\$2,228
End Fund Bal. before Reserves	\$18,302,473	\$545	\$5,043,415	\$150	\$6,208,494	\$185	\$3,514,069	\$105	\$216,970	\$6	\$33,285,421	\$992
Reserves	\$219,974	\$7	\$1,113,288	\$33	\$620,149	\$18	\$42,780	\$1	\$34,415	\$1	\$2,030,606	\$61
Designations	\$695,321	\$21	\$0	\$0	\$144,012	\$4	\$0	\$0	\$0	\$0	\$839,333	\$25
Ending Fund Balance	\$17,387,179	\$518	\$3,930,126	\$117	\$5,444,333	\$162	\$3,471,289	\$103	\$182,556	\$5	\$30,415,482	\$906

Revenues

Local Sources	\$32,876,143	\$980	\$25,656,400	\$765	\$2,226,771	\$66	\$9,543,261	\$284	\$2,211	\$0	\$70,304,786	\$2,095
Other Political Subdivisions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State Sources	\$209,350,259	\$6,239	\$19,532	\$1	\$0	\$0	\$7,792,952	\$232	\$0	\$0	\$217,162,743	\$6,472
Federal Sources	\$17,566,697	\$524	\$0	\$0	\$0	\$0	\$5,533,634	\$165	\$0	\$0	\$23,100,332	\$688
Total Revenues Before Transfers	\$259,793,100	\$7,742	\$25,675,932	\$765	\$2,226,771	\$66	\$22,869,847	\$682	\$2,211	\$0	\$310,567,860	\$9,255

Incoming Transfers

Other Public Schools in Michigan	\$7,974,636	\$238	\$0	\$0	\$0	\$0	\$18,823,405	\$561	\$0	\$0	\$26,798,041	\$799
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers from Other Funds	\$810,245	\$24	\$0	\$0	\$1,738,089	\$52	\$3,081,455	\$92	\$0	\$0	\$5,629,789	\$168
Other Transactions	\$2,718,185	\$81	\$62,669,725	\$1,868	\$171,000	\$5	\$100	\$0	\$226,476	\$7	\$65,785,486	\$1,961
Total Incoming Transfers	\$11,503,067	\$343	\$62,669,725	\$1,868	\$1,909,089	\$57	\$21,904,960	\$653	\$226,476	\$7	\$98,213,317	\$2,927
Total Revs, Transfers, Other Trans.	\$271,296,166	\$8,085	\$88,345,657	\$2,633	\$4,135,859	\$123	\$44,774,807	\$1,334	\$228,687	\$7	\$408,781,177	\$12,182

Expenditures**Instruction**

Total Basic Programs	\$119,806,289	\$3,582	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$119,806,289	\$3,582
Salaries for Basic Programs	\$81,577,463	\$2,439	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$81,577,463	\$2,439
Total Added Needs Programs	\$40,563,701	\$1,213	\$0	\$0	\$0	\$0	\$16,810,405	\$503	\$0	\$0	\$57,374,106	\$1,715
Salaries for Added Needs	\$26,526,198	\$793	\$0	\$0	\$0	\$0	\$10,741,347	\$321	\$0	\$0	\$37,267,545	\$1,114
Total Adult Education	\$2,912,737	\$26,855	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,912,737	\$26,855
Salaries for Adult Education	\$1,964,648	\$18,114	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,964,648	\$18,114
Employee Benefits for Instruction	\$46,420,735	\$1,383	\$0	\$0	\$0	\$0	\$5,236,950	\$156	\$0	\$0	\$51,657,685	\$1,539
Total Salaries for Instruction	\$110,068,309	\$3,280	\$0	\$0	\$0	\$0	\$10,741,347	\$320	\$0	\$0	\$120,809,656	\$3,600
Total Instruction	\$163,282,727	\$4,866	\$0	\$0	\$0	\$0	\$16,810,405	\$501	\$0	\$0	\$180,093,132	\$5,367
Total FTE Basic Program Teachers	1,402	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Avg Basic Program Teacher's Salary	\$54,449	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil

Supporting Services**Instructional Supporting Services**

Total Pupil Services	\$13,947,373	\$416	\$0	\$0	\$0	\$0	\$3,814,931	\$114	\$0	\$0	\$17,762,304	\$529
Salaries for Pupil Services	\$8,871,654	\$264	\$0	\$0	\$0	\$0	\$2,667,944	\$80	\$0	\$0	\$11,539,598	\$344
Total Instructional Staff Services	\$11,862,879	\$354	\$0	\$0	\$0	\$0	\$1,494,030	\$45	\$0	\$0	\$13,356,909	\$398
Salaries for Instructional Staff Supp	\$6,548,666	\$195	\$0	\$0	\$0	\$0	\$842,785	\$25	\$0	\$0	\$7,391,451	\$220
Total School Adm.	\$15,516,509	\$462	\$0	\$0	\$0	\$0	\$684,365	\$20	\$0	\$0	\$16,200,874	\$483
Salaries for School Adm.	\$10,428,620	\$311	\$0	\$0	\$0	\$0	\$496,221	\$15	\$0	\$0	\$10,924,840	\$326
Total Instructional Support	\$41,326,761	\$1,232	\$0	\$0	\$0	\$0	\$5,993,325	\$179	\$0	\$0	\$47,320,086	\$1,410

Non-Instructional Support Services

Total General Administration	\$4,156,150	\$124	\$0	\$0	\$0	\$0	\$6,546	\$0	\$0	\$0	\$4,162,696	\$124
Salaries for General Adm.	\$1,984,386	\$59	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,984,386	\$59
Total Business Administration	\$6,454,878	\$192	\$20,240	\$1	\$0	\$0	\$0	\$0	\$0	\$0	\$6,475,117	\$193
Salaries for Business Adm.	\$2,468,103	\$74	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,468,103	\$74
Total Facilities Acquisition	\$251,500	\$7	\$0	\$0	\$141,698	\$4	\$0	\$0	\$0	\$0	\$393,198	\$12
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operations and Maintenance	\$29,557,587	\$881	\$0	\$0	\$2,050,260	\$61	\$950,505	\$28	\$0	\$0	\$32,558,352	\$970
Salaries for Opns. & Maint.	\$11,498,638	\$343	\$0	\$0	\$29,647	\$1	\$290,575	\$9	\$0	\$0	\$11,818,860	\$352
Total Transportation	\$10,470,279	\$312	\$0	\$0	\$0	\$0	\$710,454	\$21	\$0	\$0	\$11,180,733	\$333
Salaries for Transportation	\$4,003,719	\$119	\$0	\$0	\$0	\$0	\$202,377	\$6	\$0	\$0	\$4,206,097	\$125
Total Other Support Services	\$6,117,877	\$182	\$0	\$0	\$107,523	\$3	\$146,002	\$4	\$200,580	\$6	\$6,571,982	\$196
Salaries for Other Support Services	\$2,593,854	\$77	\$0	\$0	\$0	\$0	\$41,231	\$1	\$0	\$0	\$2,635,085	\$79
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$10,889,827	\$325	\$0	\$0	\$10,889,827	\$325
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$3,151,242	\$94	\$0	\$0	\$3,151,242	\$94
Total Non-Instructional Support	\$57,008,271	\$1,699	\$20,240	\$1	\$2,299,481	\$69	\$15,854,575	\$472	\$200,580	\$6	\$75,383,146	\$2,247
Total Support Services	\$98,335,032	\$2,931	\$20,240	\$1	\$2,299,481	\$69	\$21,847,900	\$651	\$200,580	\$6	\$122,703,232	\$3,657
Total Emp. Bene. for Supp. Servs.	\$22,240,550	\$663	\$0	\$0	\$6,721	\$0	\$3,251,431	\$97	\$0	\$0	\$25,498,702	\$760
Total Salaries for Supp. Servs.	\$48,397,639	\$1,442	\$0	\$0	\$29,647	\$1	\$8,883,538	\$265	\$0	\$0	\$57,310,825	\$1,708
Total Current Operating Expenditures	\$261,617,759	\$7,797	\$20,240	\$1	\$2,299,481	\$69	\$38,658,305	\$1,152	\$200,580	\$6	\$302,796,364	\$9,024
Total Salaries in COE	\$158,465,948	\$4,723	\$0	\$0	\$29,647	\$1	\$19,624,885	\$585	\$0	\$0	\$178,120,480	\$5,308
Community Service Activities	\$3,194,414	\$95	\$0	\$0	\$0	\$0	\$2,654,500	\$79	\$0	\$0	\$5,848,913	\$174
Capital Outlay	\$1,781,965	\$53	\$0	\$0	\$14,287,729	\$426	\$598,389	\$18	\$0	\$0	\$16,668,082	\$497
Total Exp Before Transfers	\$266,594,137	\$7,945	\$20,240	\$1	\$16,587,210	\$494	\$41,911,193	\$1,249	\$200,580	\$6	\$325,313,359	\$9,695

Outgoing Transfers

Other Public Schools in Michigan	\$2,909,671	\$87	\$0	\$0	\$0	\$0	\$1,631,742	\$49	\$0	\$0	\$4,541,413	\$135
Other Schools Outside Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt	\$403,042	\$12	\$87,206,508	\$2,599	\$0	\$0	\$76,719	\$2	\$0	\$0	\$87,686,269	\$2,613
To Other Funds	\$4,698,579	\$140	\$0	\$0	\$0	\$0	\$931,210	\$28	\$0	\$0	\$5,629,789	\$168
Other Transactions	\$47,666	\$1	\$0	\$0	\$0	\$0	\$40,581	\$1	\$0	\$0	\$88,247	\$3
Total Outgoing Transfers	\$8,058,958	\$240	\$87,206,508	\$2,599	\$0	\$0	\$2,680,252	\$80	\$0	\$0	\$97,945,718	\$2,919
Total Exp., Outgoing Transfers	\$274,653,095	\$8,185	\$87,226,748	\$2,600	\$16,587,210	\$494	\$44,591,445	\$1,329	\$200,580	\$6	\$423,259,077	\$12,614

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class(F) 4,000 to 4,499 STATE SCHOOL AID MEMBERS	63,542											

Balance Sheet Data

Total Assets	\$167,471,210	\$2,636	\$11,037,884	\$174	\$58,488,133	\$920	\$4,176,390	\$66	\$472,522	\$7	\$241,646,139	\$3,803
Total Liabilities	\$102,364,405	\$1,611	\$1,162,875	\$18	\$6,530,524	\$103	\$2,840,763	\$45	\$0	\$0	\$112,898,567	\$1,777
End Fund Bal. before Reserves	\$65,106,806	\$1,025	\$9,875,008	\$155	\$51,957,608	\$818	\$1,335,623	\$21	\$472,522	\$7	\$128,747,568	\$2,026
Reserves	\$1,265,897	\$20	\$302,391	\$5	\$634,485	\$10	\$68,738	\$1	\$0	\$0	\$2,271,511	\$36
Designations	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ending Fund Balance	\$63,840,909	\$1,005	\$9,572,617	\$151	\$51,323,124	\$808	\$1,266,885	\$20	\$472,522	\$7	\$126,476,057	\$1,990

Revenues

Local Sources	\$90,520,764	\$1,425	\$58,450,343	\$920	\$8,049,623	\$127	\$18,711,465	\$294	\$77,136	\$1	\$175,809,330	\$2,767
Other Political Subdivisions	\$2,017,955	\$32	\$0	\$0	\$0	\$0	\$8,313	\$0	\$0	\$0	\$2,026,268	\$32
State Sources	\$382,970,672	\$6,027	\$2,702,300	\$43	\$0	\$0	\$1,558,786	\$25	\$0	\$0	\$387,231,758	\$6,094
Federal Sources	\$34,224,196	\$539	\$2,518	\$0	\$0	\$0	\$7,882,187	\$124	\$0	\$0	\$42,108,900	\$663
Total Revenues Before Transfers	\$509,733,586	\$8,022	\$61,155,161	\$962	\$8,049,623	\$127	\$28,160,751	\$443	\$77,136	\$1	\$607,176,256	\$9,556

Incoming Transfers

Other Public Schools in Michigan	\$27,357,392	\$431	\$10,678	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$27,368,070	\$431
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers from Other Funds	\$2,221,678	\$35	\$2,094,735	\$33	\$1,569,294	\$25	\$8,757,404	\$138	\$0	\$0	\$14,643,111	\$230
Other Transactions	\$4,014,035	\$63	\$127,709,196	\$2,010	\$27,198,711	\$428	\$0	\$0	\$0	\$0	\$158,921,943	\$2,501
Total Incoming Transfers	\$33,593,105	\$529	\$129,814,610	\$2,043	\$28,768,006	\$453	\$8,757,404	\$138	\$0	\$0	\$200,933,124	\$3,162
Total Revs, Transfers, Other Trans.	\$543,326,691	\$8,551	\$190,969,771	\$3,005	\$36,817,629	\$579	\$36,918,155	\$581	\$77,136	\$1	\$808,109,380	\$12,718

Expenditures**Instruction**

Total Basic Programs	\$237,431,919	\$3,839	\$0	\$0	\$0	\$0	\$90,560	\$1	\$0	\$0	\$237,522,479	\$3,841
Salaries for Basic Programs	\$154,857,277	\$2,504	\$0	\$0	\$0	\$0	\$52,613	\$1	\$0	\$0	\$154,909,890	\$2,505
Total Added Needs Programs	\$69,837,925	\$1,129	\$0	\$0	\$0	\$0	\$846,560	\$14	\$0	\$0	\$70,684,485	\$1,143
Salaries for Added Needs	\$45,921,728	\$743	\$0	\$0	\$0	\$0	\$541,053	\$9	\$0	\$0	\$46,462,781	\$751
Total Adult Education	\$3,709,788	\$2,179	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,709,788	\$2,179
Salaries for Adult Education	\$1,921,569	\$1,129	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,921,569	\$1,129
Employee Benefits for Instruction	\$89,636,752	\$1,411	\$0	\$0	\$0	\$0	\$290,730	\$5	\$0	\$0	\$89,927,482	\$1,415
Total Salaries for Instruction	\$202,700,574	\$3,190	\$0	\$0	\$0	\$0	\$593,666	\$9	\$0	\$0	\$203,294,240	\$3,199
Total Instruction	\$310,979,631	\$4,894	\$0	\$0	\$0	\$0	\$937,120	\$15	\$0	\$0	\$311,916,752	\$4,909
Total FTE Basic Program Teachers	2,544	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Avg Basic Program Teacher's Salary	\$56,692	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil

Supporting Services**Instructional Supporting Services**

Total Pupil Services	\$42,593,159	\$670	\$0	\$0	\$0	\$0	\$281,419	\$4	\$0	\$0	\$42,874,578	\$675
Salaries for Pupil Services	\$28,311,112	\$446	\$0	\$0	\$0	\$0	\$196,969	\$3	\$0	\$0	\$28,508,080	\$449
Total Instructional Staff Services	\$23,117,612	\$364	\$0	\$0	\$0	\$0	\$928,079	\$15	\$0	\$0	\$24,045,692	\$378
Salaries for Instructional Staff Supp	\$14,027,361	\$221	\$0	\$0	\$0	\$0	\$626,948	\$10	\$0	\$0	\$14,654,309	\$231
Total School Adm.	\$31,461,450	\$495	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$31,461,450	\$495
Salaries for School Adm.	\$21,002,552	\$331	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$21,002,552	\$331
Total Instructional Support	\$97,172,221	\$1,529	\$0	\$0	\$0	\$0	\$1,209,498	\$19	\$0	\$0	\$98,381,719	\$1,548

Non-Instructional Support Services

Total General Administration	\$8,971,405	\$141	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,971,405	\$141
Salaries for General Adm.	\$3,971,622	\$63	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,971,622	\$63
Total Business Administration	\$9,933,576	\$156	\$21,564	\$0	\$157,773	\$2	\$29,699	\$0	\$0	\$0	\$10,142,612	\$160
Salaries for Business Adm.	\$4,762,227	\$75	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,762,227	\$75
Total Facilities Acquisition	\$325	\$0	\$0	\$0	\$3,513,917	\$55	\$0	\$0	\$0	\$0	\$3,514,242	\$55
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operations and Maintenance	\$60,271,942	\$949	\$0	\$0	\$216,879	\$3	\$217,098	\$3	\$0	\$0	\$60,705,919	\$955
Salaries for Opns. & Maint.	\$22,301,002	\$351	\$0	\$0	\$0	\$0	\$74,161	\$1	\$0	\$0	\$22,375,163	\$352
Total Transportation	\$22,434,904	\$353	\$0	\$0	\$0	\$0	\$399,022	\$6	\$0	\$0	\$22,833,926	\$359
Salaries for Transportation	\$12,028,478	\$189	\$0	\$0	\$0	\$0	\$149,021	\$2	\$0	\$0	\$12,177,499	\$192
Total Other Support Services	\$11,709,795	\$184	\$0	\$0	\$0	\$0	\$272,762	\$4	\$623,580	\$10	\$12,606,136	\$198
Salaries for Other Support Services	\$6,177,497	\$97	\$0	\$0	\$0	\$0	\$210,980	\$3	\$0	\$0	\$6,388,477	\$101
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$17,718,899	\$279	\$0	\$0	\$17,718,899	\$279
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$7,610,974	\$120	\$0	\$0	\$7,610,974	\$120
Total Non-Instructional Support	\$113,321,946	\$1,783	\$21,564	\$0	\$3,888,570	\$61	\$26,248,455	\$413	\$623,580	\$10	\$144,104,114	\$2,268
Total Support Services	\$210,494,167	\$3,313	\$21,564	\$0	\$3,888,570	\$61	\$27,457,953	\$432	\$623,580	\$10	\$242,485,833	\$3,816
Total Emp. Bene. for Supp. Servs.	\$49,801,666	\$784	\$0	\$0	\$1,260,578	\$20	\$3,842,157	\$60	\$0	\$0	\$54,904,400	\$864
Total Salaries for Supp. Servs.	\$112,581,850	\$1,772	\$0	\$0	\$0	\$0	\$10,665,169	\$168	\$0	\$0	\$123,247,019	\$1,940
Total Current Operating Expenditures	\$521,473,798	\$8,207	\$21,564	\$0	\$3,888,570	\$61	\$28,395,073	\$447	\$623,580	\$10	\$554,402,585	\$8,725
Total Salaries in COE	\$315,282,424	\$4,962	\$0	\$0	\$0	\$0	\$11,258,835	\$177	\$0	\$0	\$326,541,259	\$5,139
Community Service Activities	\$691,197	\$11	\$0	\$0	\$0	\$0	\$7,848,950	\$124	\$0	\$0	\$8,540,147	\$134
Capital Outlay	\$6,224,062	\$98	\$0	\$0	\$45,180,012	\$711	\$394,512	\$6	\$0	\$0	\$51,798,586	\$815
Total Exp Before Transfers	\$528,389,058	\$8,316	\$21,564	\$0	\$49,068,581	\$772	\$36,638,535	\$577	\$623,580	\$10	\$614,741,318	\$9,675

Outgoing Transfers

Other Public Schools in Michigan	\$3,832,175	\$60	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,832,175	\$60
Other Schools Outside Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt	\$1,577,364	\$25	\$188,798,859	\$2,971	\$427,790	\$7	\$0	\$0	\$0	\$0	\$190,804,013	\$3,003
To Other Funds	\$12,232,544	\$193	\$1,554,953	\$24	\$104,452	\$2	\$751,163	\$12	\$0	\$0	\$14,643,111	\$230
Other Transactions	\$207,497	\$3	\$839	\$0	\$345,101	\$5	\$609	\$0	\$4,795	\$0	\$558,841	\$9
Total Outgoing Transfers	\$17,849,581	\$281	\$190,354,651	\$2,996	\$877,343	\$14	\$751,772	\$12	\$4,795	\$0	\$209,838,141	\$3,302
Total Exp., Outgoing Transfers	\$546,238,638	\$8,596	\$190,376,215	\$2,996	\$49,945,924	\$786	\$37,390,307	\$588	\$628,375	\$10	\$824,579,459	\$12,977

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class(G) 3,500 to 3,999 STATE SCHOOL AID MEMBERS												
	66,445											

Balance Sheet Data

Total Assets	\$182,747,570	\$2,750	\$4,991,102	\$75	\$138,001,161	\$2,077	\$6,919,951	\$104	\$956,149	\$14	\$333,615,932	\$5,021
Total Liabilities	\$122,133,157	\$1,838	\$537,583	\$8	\$15,901,808	\$239	\$4,187,729	\$63	\$261,128	\$4	\$143,021,404	\$2,152
End Fund Bal. before Reserves	\$60,614,412	\$912	\$4,453,519	\$67	\$122,099,353	\$1,838	\$2,732,222	\$41	\$695,021	\$10	\$190,594,528	\$2,868
Reserves	\$5,076,091	\$76	\$1,798,215	\$27	\$14,402,721	\$217	\$454,904	\$7	\$399,964	\$6	\$22,131,895	\$333
Designations	\$363,632	\$5	\$132,177	\$2	\$32,970,235	\$496	\$0	\$0	\$295,057	\$4	\$33,761,100	\$508
Ending Fund Balance	\$55,174,690	\$830	\$2,523,127	\$38	\$74,726,398	\$1,125	\$2,277,318	\$34	\$0	\$0	\$134,701,533	\$2,027

Revenues

Local Sources	\$89,180,232	\$1,342	\$54,120,233	\$815	\$11,696,037	\$176	\$16,519,613	\$249	\$128,875	\$2	\$171,644,991	\$2,583
Other Political Subdivisions	\$844,646	\$13	\$0	\$0	\$0	\$0	\$21,097	\$0	\$0	\$0	\$865,744	\$13
State Sources	\$405,091,839	\$6,097	\$0	\$0	\$0	\$0	\$1,243,220	\$19	\$0	\$0	\$406,335,059	\$6,115
Federal Sources	\$31,424,246	\$473	\$0	\$0	\$0	\$0	\$7,721,482	\$116	\$0	\$0	\$39,145,729	\$589
Total Revenues Before Transfers	\$526,540,964	\$7,924	\$54,120,233	\$815	\$11,696,037	\$176	\$25,505,413	\$384	\$128,875	\$2	\$617,991,523	\$9,301

Incoming Transfers

Other Public Schools in Michigan	\$21,115,087	\$318	\$0	\$0	\$0	\$0	\$6,000	\$0	\$0	\$0	\$21,121,087	\$318
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers from Other Funds	\$828,846	\$12	\$1,279,269	\$19	\$760,434	\$11	\$7,616,041	\$115	\$0	\$0	\$10,484,590	\$158
Other Transactions	\$2,438,553	\$37	\$201,457,390	\$3,032	\$55,683,446	\$838	\$743,559	\$11	\$38,718	\$1	\$260,361,666	\$3,918
Total Incoming Transfers	\$24,382,486	\$367	\$202,736,660	\$3,051	\$56,443,880	\$849	\$8,365,600	\$126	\$38,718	\$1	\$291,967,343	\$4,394
Total Revs, Transfers, Other Trans.	\$550,923,450	\$8,291	\$256,856,893	\$3,866	\$68,139,917	\$1,026	\$33,871,013	\$510	\$167,593	\$3	\$909,958,866	\$13,695

Expenditures**Instruction**

Total Basic Programs	\$260,205,122	\$3,952	\$0	\$0	\$0	\$0	\$139,374	\$2	\$0	\$0	\$260,344,496	\$3,954
Salaries for Basic Programs	\$172,216,699	\$2,616	\$0	\$0	\$0	\$0	\$99,203	\$2	\$0	\$0	\$172,315,902	\$2,617
Total Added Needs Programs	\$70,139,866	\$1,065	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$70,139,866	\$1,065
Salaries for Added Needs	\$44,489,074	\$676	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$44,489,074	\$676
Total Adult Education	\$3,011,261	\$5,006	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,011,261	\$5,006
Salaries for Adult Education	\$1,746,704	\$2,904	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,746,704	\$2,904
Employee Benefits for Instruction	\$96,563,412	\$1,453	\$0	\$0	\$0	\$0	\$30,102	\$0	\$0	\$0	\$96,593,513	\$1,454
Total Salaries for Instruction	\$218,452,477	\$3,288	\$0	\$0	\$0	\$0	\$99,203	\$1	\$0	\$0	\$218,551,680	\$3,289
Total Instruction	\$333,356,249	\$5,017	\$0	\$0	\$0	\$0	\$139,374	\$2	\$0	\$0	\$333,495,623	\$5,019
Total FTE Basic Program Teachers	2,903	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Avg Basic Program Teacher's Salary	\$55,552	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil

Supporting Services**Instructional Supporting Services**

Total Pupil Services	\$29,002,322	\$436	\$0	\$0	\$0	\$0	\$1,340	\$0	\$0	\$0	\$29,003,662	\$437
Salaries for Pupil Services	\$19,221,258	\$289	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$19,221,258	\$289
Total Instructional Staff Services	\$21,912,882	\$330	\$0	\$0	\$0	\$0	\$53,186	\$1	\$0	\$0	\$21,966,068	\$331
Salaries for Instructional Staff Supp	\$12,341,591	\$186	\$0	\$0	\$0	\$0	\$33,281	\$1	\$0	\$0	\$12,374,872	\$186
Total School Adm.	\$33,578,245	\$505	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$33,578,245	\$505
Salaries for School Adm.	\$22,163,733	\$334	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$22,163,733	\$334
Total Instructional Support	\$84,493,449	\$1,272	\$0	\$0	\$0	\$0	\$54,526	\$1	\$0	\$0	\$84,547,975	\$1,272

Non-Instructional Support Services

Total General Administration	\$10,669,056	\$161	\$0	\$0	\$0	\$0	\$17,100	\$0	\$0	\$0	\$10,686,156	\$161
Salaries for General Adm.	\$5,369,363	\$81	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,369,363	\$81
Total Business Administration	\$10,996,839	\$166	\$1,120,048	\$17	\$81,962	\$1	\$886,944	\$13	\$0	\$0	\$13,085,793	\$197
Salaries for Business Adm.	\$4,376,622	\$66	\$0	\$0	\$0	\$0	\$3,244	\$0	\$0	\$0	\$4,379,867	\$66
Total Facilities Acquisition	\$0	\$0	\$0	\$0	\$4,222,161	\$64	\$0	\$0	\$0	\$0	\$4,222,161	\$64
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operations and Maintenance	\$60,802,866	\$915	\$0	\$0	\$732,104	\$11	\$430,935	\$6	\$0	\$0	\$61,965,906	\$933
Salaries for Opns. & Maint.	\$19,977,732	\$301	\$0	\$0	\$12,243	\$0	\$198,258	\$3	\$0	\$0	\$20,188,233	\$304
Total Transportation	\$21,670,839	\$326	\$0	\$0	\$0	\$0	\$254,394	\$4	\$0	\$0	\$21,925,233	\$330
Salaries for Transportation	\$10,573,943	\$159	\$0	\$0	\$0	\$0	\$71,935	\$1	\$0	\$0	\$10,645,877	\$160
Total Other Support Services	\$11,159,848	\$168	\$0	\$0	\$2,228	\$0	\$36,796	\$1	\$136,333	\$2	\$11,335,205	\$171
Salaries for Other Support Services	\$5,198,298	\$78	\$0	\$0	\$0	\$0	\$117	\$0	\$0	\$0	\$5,198,415	\$78
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$17,604,417	\$265	\$0	\$0	\$17,604,417	\$265
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$8,765,231	\$132	\$0	\$0	\$8,765,231	\$132
Total Non-Instructional Support	\$115,299,448	\$1,735	\$1,120,048	\$17	\$5,038,456	\$76	\$27,995,817	\$421	\$136,333	\$2	\$149,590,102	\$2,251
Total Support Services	\$199,792,897	\$3,007	\$1,120,048	\$17	\$5,038,456	\$76	\$28,050,344	\$422	\$136,333	\$2	\$234,138,077	\$3,524
Total Emp. Bene. for Supp. Servs.	\$47,685,615	\$718	\$0	\$0	\$2,757	\$0	\$3,561,265	\$54	\$0	\$0	\$51,249,638	\$771
Total Salaries for Supp. Servs.	\$99,222,541	\$1,493	\$0	\$0	\$12,243	\$0	\$10,507,398	\$158	\$0	\$0	\$109,742,182	\$1,652
Total Current Operating Expenditures	\$533,149,146	\$8,024	\$1,120,048	\$17	\$5,038,456	\$76	\$28,189,717	\$424	\$136,333	\$2	\$567,633,700	\$8,543
Total Salaries in COE	\$317,675,018	\$4,781	\$0	\$0	\$12,243	\$0	\$10,606,601	\$160	\$0	\$0	\$328,293,862	\$4,941
Community Service Activities	\$3,447,481	\$52	\$0	\$0	\$0	\$0	\$4,195,453	\$63	\$0	\$0	\$7,642,934	\$115
Capital Outlay	\$7,334,584	\$110	\$0	\$0	\$111,481,755	\$1,678	\$676,206	\$10	\$0	\$0	\$119,492,544	\$1,798
Total Exp Before Transfers	\$543,931,211	\$8,186	\$1,120,048	\$17	\$116,520,211	\$1,754	\$33,061,377	\$498	\$136,333	\$2	\$694,769,178	\$10,456

Outgoing Transfers

Other Public Schools in Michigan	\$6,350,655	\$96	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,350,655	\$96
Other Schools Outside Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt	\$1,752,753	\$26	\$256,979,428	\$3,868	\$1,149,157	\$17	\$0	\$0	\$0	\$0	\$259,881,338	\$3,911
To Other Funds	\$8,254,014	\$124	\$729,395	\$11	\$1,103,336	\$17	\$397,846	\$6	\$0	\$0	\$10,484,591	\$158
Other Transactions	\$947,220	\$14	\$30,835	\$0	\$0	\$0	\$47,642	\$1	\$0	\$0	\$1,025,698	\$15
Total Outgoing Transfers	\$17,304,643	\$260	\$257,739,658	\$3,879	\$2,252,493	\$34	\$445,488	\$7	\$0	\$0	\$277,742,282	\$4,180
Total Exp., Outgoing Transfers	\$561,235,854	\$8,447	\$258,859,706	\$3,896	\$118,772,703	\$1,788	\$33,506,864	\$504	\$136,333	\$2	\$972,511,461	\$14,636

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class(H) 3,000 to 3,499 STATE SCHOOL AID MEMBERS	108,382											

Balance Sheet Data

Total Assets	\$265,668,851	\$2,451	\$23,491,315	\$217	\$328,292,401	\$3,029	\$10,303,936	\$95	\$2,456,775	\$23	\$630,213,277	\$5,815
Total Liabilities	\$136,257,813	\$1,257	\$2,555,383	\$24	\$21,885,614	\$202	\$4,427,864	\$41	\$655,147	\$6	\$165,781,821	\$1,530
End Fund Bal. before Reserves	\$129,411,038	\$1,194	\$20,935,931	\$193	\$306,406,788	\$2,827	\$5,876,072	\$54	\$1,801,627	\$17	\$464,431,455	\$4,285
Reserves	\$2,433,511	\$22	\$5,579,189	\$51	\$47,693,206	\$440	\$119,179	\$1	\$664,896	\$6	\$56,489,980	\$521
Designations	\$7,900,937	\$73	\$1,248,918	\$12	\$29,833,962	\$275	\$64,624	\$1	\$9,923	\$0	\$39,058,365	\$360
Ending Fund Balance	\$119,076,590	\$1,099	\$14,107,824	\$130	\$228,879,620	\$2,112	\$5,692,268	\$53	\$1,126,809	\$10	\$368,883,111	\$3,404

Revenues

Local Sources	\$144,395,197	\$1,332	\$97,434,074	\$899	\$16,241,745	\$150	\$32,995,961	\$304	\$175,611	\$2	\$291,242,588	\$2,687
Other Political Subdivisions	\$397,266	\$4	\$0	\$0	\$40,026	\$0	\$132,087	\$1	\$0	\$0	\$569,380	\$5
State Sources	\$653,264,461	\$6,027	\$0	\$0	\$67,004	\$1	\$3,874,768	\$36	\$0	\$0	\$657,206,233	\$6,064
Federal Sources	\$31,789,999	\$293	\$0	\$0	\$0	\$0	\$11,542,080	\$106	\$0	\$0	\$43,332,079	\$400
Total Revenues Before Transfers	\$829,846,923	\$7,657	\$97,434,074	\$899	\$16,348,776	\$151	\$48,544,896	\$448	\$175,611	\$2	\$992,350,279	\$9,156

Incoming Transfers

Other Public Schools in Michigan	\$32,567,068	\$300	\$0	\$0	\$41,413	\$0	\$2,711,760	\$25	\$0	\$0	\$35,320,241	\$326
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers from Other Funds	\$2,058,150	\$19	\$4,422,882	\$41	\$2,349,045	\$22	\$13,561,512	\$125	\$0	\$0	\$22,391,589	\$207
Other Transactions	\$3,536,718	\$33	\$295,668,107	\$2,728	\$214,895,425	\$1,983	\$9,248	\$0	\$113,039	\$1	\$514,222,537	\$4,745
Total Incoming Transfers	\$38,161,935	\$352	\$300,090,989	\$2,769	\$217,285,883	\$2,005	\$16,282,521	\$150	\$113,039	\$1	\$571,934,367	\$5,277
Total Revs, Transfers, Other Trans.	\$868,008,858	\$8,009	\$397,525,063	\$3,668	\$233,634,659	\$2,156	\$64,827,417	\$598	\$288,650	\$3	\$1,564,284,646	\$14,433

Expenditures**Instruction**

Total Basic Programs	\$404,415,344	\$3,756	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$404,415,344	\$3,756
Salaries for Basic Programs	\$270,764,689	\$2,515	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$270,764,689	\$2,515
Total Added Needs Programs	\$96,618,672	\$897	\$0	\$0	\$0	\$0	\$5,301,524	\$49	\$0	\$0	\$101,920,196	\$947
Salaries for Added Needs	\$64,889,820	\$603	\$0	\$0	\$0	\$0	\$3,325,020	\$31	\$0	\$0	\$68,214,840	\$634
Total Adult Education	\$6,591,137	\$9,122	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,591,137	\$9,122
Salaries for Adult Education	\$4,513,937	\$6,247	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,513,937	\$6,247
Employee Benefits for Instruction	\$147,259,683	\$1,359	\$0	\$0	\$0	\$0	\$1,446,487	\$13	\$0	\$0	\$148,706,170	\$1,372
Total Salaries for Instruction	\$340,168,446	\$3,139	\$0	\$0	\$0	\$0	\$3,325,020	\$31	\$0	\$0	\$343,493,466	\$3,169
Total Instruction	\$507,625,152	\$4,684	\$0	\$0	\$0	\$0	\$5,301,524	\$49	\$0	\$0	\$512,926,677	\$4,733
Total FTE Basic Program Teachers	4,766	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Avg Basic Program Teacher's Salary	\$53,837	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil

Supporting Services**Instructional Supporting Services**

Total Pupil Services	\$41,720,075	\$385	\$0	\$0	\$0	\$0	\$1,614,506	\$15	\$0	\$0	\$43,334,581	\$400
Salaries for Pupil Services	\$28,127,534	\$260	\$0	\$0	\$0	\$0	\$1,118,811	\$10	\$0	\$0	\$29,246,345	\$270
Total Instructional Staff Services	\$34,613,059	\$319	\$0	\$0	\$0	\$0	\$275,423	\$3	\$0	\$0	\$34,888,482	\$322
Salaries for Instructional Staff Supp	\$20,016,805	\$185	\$0	\$0	\$0	\$0	\$188,545	\$2	\$0	\$0	\$20,205,350	\$186
Total School Adm.	\$51,719,147	\$477	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$51,719,147	\$477
Salaries for School Adm.	\$34,744,953	\$321	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$34,744,953	\$321
Total Instructional Support	\$128,052,281	\$1,181	\$0	\$0	\$0	\$0	\$1,889,928	\$17	\$0	\$0	\$129,942,210	\$1,199

Non-Instructional Support Services

Total General Administration	\$18,451,028	\$170	\$0	\$0	\$0	\$0	\$8,916	\$0	\$0	\$0	\$18,459,944	\$170
Salaries for General Adm.	\$8,076,623	\$75	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,076,623	\$75
Total Business Administration	\$14,052,573	\$130	\$256,989	\$2	\$945,380	\$9	\$43,018	\$0	\$0	\$0	\$15,297,959	\$141
Salaries for Business Adm.	\$6,881,129	\$63	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,881,129	\$63
Total Facilities Acquisition	\$287,163	\$3	\$0	\$0	\$10,566,524	\$97	\$0	\$0	\$0	\$0	\$10,853,687	\$100
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operations and Maintenance	\$93,765,483	\$865	\$0	\$0	\$337,671	\$3	\$153,473	\$1	\$0	\$0	\$94,256,627	\$870
Salaries for Opns. & Maint.	\$33,511,345	\$309	\$0	\$0	\$0	\$0	\$18,733	\$0	\$0	\$0	\$33,530,078	\$309
Total Transportation	\$36,928,041	\$341	\$0	\$0	\$0	\$0	\$682,695	\$6	\$0	\$0	\$37,610,736	\$347
Salaries for Transportation	\$18,094,338	\$167	\$0	\$0	\$0	\$0	\$207,963	\$2	\$0	\$0	\$18,302,300	\$169
Total Other Support Services	\$15,112,489	\$139	\$0	\$0	\$0	\$0	\$171,491	\$2	\$235,290	\$2	\$15,519,269	\$143
Salaries for Other Support Services	\$6,460,412	\$60	\$0	\$0	\$0	\$0	\$115,431	\$1	\$0	\$0	\$6,575,843	\$61
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$32,820,547	\$303	\$0	\$0	\$32,820,547	\$303
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$15,968,848	\$147	\$0	\$0	\$15,968,848	\$147
Total Non-Instructional Support	\$178,596,777	\$1,648	\$256,989	\$2	\$11,849,574	\$109	\$49,848,988	\$460	\$235,290	\$2	\$240,787,617	\$2,222
Total Support Services	\$306,649,058	\$2,829	\$256,989	\$2	\$11,849,574	\$109	\$51,738,916	\$477	\$235,290	\$2	\$370,729,827	\$3,421
Total Emp. Bene. for Supp. Servs.	\$72,424,690	\$668	\$0	\$0	\$0	\$0	\$6,957,821	\$64	\$0	\$0	\$79,382,511	\$732
Total Salaries for Supp. Servs.	\$155,913,138	\$1,439	\$0	\$0	\$0	\$0	\$20,091,038	\$185	\$0	\$0	\$176,004,176	\$1,624
Total Current Operating Expenditures	\$814,274,210	\$7,513	\$256,989	\$2	\$11,849,574	\$109	\$57,040,440	\$526	\$235,290	\$2	\$883,656,503	\$8,153
Total Salaries in COE	\$496,081,584	\$4,577	\$0	\$0	\$0	\$0	\$23,416,058	\$216	\$0	\$0	\$519,497,642	\$4,793
Community Service Activities	\$8,132,611	\$75	\$0	\$0	\$0	\$0	\$6,066,415	\$56	\$475,590	\$4	\$14,674,617	\$135
Capital Outlay	\$10,575,276	\$98	\$0	\$0	\$127,766,205	\$1,179	\$1,395,154	\$13	\$75,100	\$1	\$139,811,734	\$1,290
Total Exp Before Transfers	\$832,982,098	\$7,686	\$256,989	\$2	\$139,615,779	\$1,288	\$64,502,010	\$595	\$785,980	\$7	\$1,038,142,855	\$9,579

Outgoing Transfers

Other Public Schools in Michigan	\$13,731,329	\$127	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$13,731,329	\$127
Other Schools Outside Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt	\$2,036,605	\$19	\$398,440,541	\$3,676	\$20,725,481	\$191	\$0	\$0	\$0	\$0	\$421,202,628	\$3,886
To Other Funds	\$17,786,571	\$164	\$1,350,889	\$12	\$2,702,923	\$25	\$551,205	\$5	\$0	\$0	\$22,391,588	\$207
Other Transactions	\$208,764	\$2	\$1,671	\$0	\$291	\$0	\$16,342	\$0	\$0	\$0	\$227,069	\$2
Total Outgoing Transfers	\$33,763,269	\$312	\$399,793,102	\$3,689	\$23,428,695	\$216	\$567,547	\$5	\$0	\$0	\$457,552,614	\$4,222
Total Exp., Outgoing Transfers	\$866,745,367	\$7,997	\$400,050,090	\$3,691	\$163,044,474	\$1,504	\$65,069,557	\$600	\$785,980	\$7	\$1,495,695,468	\$13,800

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class(I) 2,500 to 2,999 STATE SCHOOL AID MEMBERS												
	104,931											

Balance Sheet Data

Total Assets	\$272,987,072	\$2,602	\$21,124,989	\$201	\$196,554,452	\$1,873	\$10,055,338	\$96	\$4,421,505	\$42	\$505,143,356	\$4,814
Total Liabilities	\$135,784,226	\$1,294	\$1,890,936	\$18	\$21,073,106	\$201	\$3,849,894	\$37	\$39,916	\$0	\$162,638,077	\$1,550
End Fund Bal. before Reserves	\$137,202,848	\$1,308	\$19,234,055	\$183	\$175,481,347	\$1,672	\$6,205,444	\$59	\$4,381,590	\$42	\$342,505,283	\$3,264
Reserves	\$7,438,893	\$71	\$3,633,496	\$35	\$66,462,767	\$633	\$651,482	\$6	\$509,432	\$5	\$78,696,070	\$750
Designations	\$7,206,154	\$69	\$0	\$0	\$3,877,680	\$37	\$62,604	\$1	\$50,694	\$0	\$11,197,133	\$107
Ending Fund Balance	\$122,557,801	\$1,168	\$15,600,559	\$149	\$105,140,899	\$1,002	\$5,491,358	\$52	\$3,821,463	\$36	\$252,612,080	\$2,407

Revenues

Local Sources	\$163,773,072	\$1,561	\$89,599,319	\$854	\$10,165,104	\$97	\$25,825,600	\$246	\$534,730	\$5	\$289,897,825	\$2,763
Other Political Subdivisions	\$213,446	\$2	\$0	\$0	\$0	\$0	\$29,004	\$0	\$0	\$0	\$242,451	\$2
State Sources	\$615,964,520	\$5,870	\$1,172,786	\$11	\$41,822	\$0	\$4,071,634	\$39	\$0	\$0	\$621,250,762	\$5,921
Federal Sources	\$35,248,998	\$336	\$0	\$0	\$0	\$0	\$16,002,236	\$153	\$0	\$0	\$51,251,234	\$488
Total Revenues Before Transfers	\$815,200,036	\$7,769	\$90,772,105	\$865	\$10,206,926	\$97	\$45,928,474	\$438	\$534,730	\$5	\$962,642,272	\$9,174

Incoming Transfers

Other Public Schools in Michigan	\$30,193,281	\$288	\$150,000	\$1	\$150,000	\$1	\$2,745,046	\$26	\$0	\$0	\$33,238,328	\$317
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers from Other Funds	\$1,325,584	\$13	\$2,690,488	\$26	\$1,894,819	\$18	\$13,882,478	\$132	\$0	\$0	\$19,793,369	\$189
Other Transactions	\$2,459,158	\$23	\$178,994,529	\$1,706	\$70,586,366	\$673	\$246	\$0	\$0	\$0	\$252,040,298	\$2,402
Total Incoming Transfers	\$33,978,023	\$324	\$181,835,018	\$1,733	\$72,631,185	\$692	\$16,627,770	\$158	\$0	\$0	\$305,071,995	\$2,907
Total Revs, Transfers, Other Trans.	\$849,178,059	\$8,093	\$272,607,123	\$2,598	\$82,838,111	\$789	\$62,556,244	\$596	\$534,730	\$5	\$1,267,714,267	\$12,081

Expenditures**Instruction**

Total Basic Programs	\$412,028,224	\$3,954	\$0	\$0	\$0	\$0	\$555,276	\$5	\$0	\$0	\$412,583,500	\$3,959
Salaries for Basic Programs	\$274,327,794	\$2,632	\$0	\$0	\$0	\$0	\$345,391	\$3	\$0	\$0	\$274,673,185	\$2,636
Total Added Needs Programs	\$95,100,630	\$913	\$0	\$0	\$0	\$0	\$1,935,975	\$19	\$0	\$0	\$97,036,605	\$931
Salaries for Added Needs	\$63,830,608	\$613	\$0	\$0	\$0	\$0	\$1,254,863	\$12	\$0	\$0	\$65,085,471	\$625
Total Adult Education	\$3,155,779	\$4,393	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,155,779	\$4,393
Salaries for Adult Education	\$2,003,859	\$2,789	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,003,859	\$2,789
Employee Benefits for Instruction	\$148,566,078	\$1,416	\$0	\$0	\$0	\$0	\$804,725	\$8	\$0	\$0	\$149,370,803	\$1,424
Total Salaries for Instruction	\$340,162,260	\$3,242	\$0	\$0	\$0	\$0	\$1,600,255	\$15	\$0	\$0	\$341,762,514	\$3,257
Total Instruction	\$510,284,633	\$4,863	\$0	\$0	\$0	\$0	\$2,491,251	\$24	\$0	\$0	\$512,775,884	\$4,887
Total FTE Basic Program Teachers	4,793	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Avg Basic Program Teacher's Salary	\$54,580	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil

Supporting Services**Instructional Supporting Services**

Total Pupil Services	\$45,055,120	\$429	\$0	\$0	\$0	\$0	\$540,746	\$5	\$0	\$0	\$45,595,866	\$435
Salaries for Pupil Services	\$30,009,299	\$286	\$0	\$0	\$0	\$0	\$339,470	\$3	\$0	\$0	\$30,348,769	\$289
Total Instructional Staff Services	\$31,180,308	\$297	\$0	\$0	\$0	\$0	\$1,786,806	\$17	\$0	\$0	\$32,967,114	\$314
Salaries for Instructional Staff Supp	\$16,990,847	\$162	\$0	\$0	\$0	\$0	\$1,086,839	\$10	\$0	\$0	\$18,077,686	\$172
Total School Adm.	\$52,259,601	\$498	\$0	\$0	\$0	\$0	\$159,199	\$2	\$0	\$0	\$52,418,800	\$500
Salaries for School Adm.	\$34,721,929	\$331	\$0	\$0	\$0	\$0	\$119,547	\$1	\$0	\$0	\$34,841,475	\$332
Total Instructional Support	\$128,495,030	\$1,225	\$0	\$0	\$0	\$0	\$2,486,750	\$24	\$0	\$0	\$130,981,780	\$1,248

Non-Instructional Support Services

Total General Administration	\$17,741,465	\$169	\$0	\$0	\$0	\$0	\$4,825	\$0	\$0	\$0	\$17,746,290	\$169
Salaries for General Adm.	\$8,893,879	\$85	\$0	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$8,894,879	\$85
Total Business Administration	\$17,297,635	\$165	\$213,803	\$2	\$609,830	\$6	\$65,976	\$1	\$25,373	\$0	\$18,212,618	\$174
Salaries for Business Adm.	\$7,646,087	\$73	\$0	\$0	\$0	\$0	\$15,020	\$0	\$0	\$0	\$7,661,107	\$73
Total Facilities Acquisition	\$74,625	\$1	\$0	\$0	\$10,379,444	\$99	\$0	\$0	\$0	\$0	\$10,454,069	\$100
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operations and Maintenance	\$92,800,815	\$884	\$0	\$0	\$864,369	\$8	\$501,235	\$5	\$0	\$0	\$94,166,420	\$897
Salaries for Opns. & Maint.	\$32,162,856	\$307	\$0	\$0	\$0	\$0	\$100,956	\$1	\$0	\$0	\$32,263,812	\$307
Total Transportation	\$34,655,587	\$330	\$0	\$0	\$0	\$0	\$478,634	\$5	\$0	\$0	\$35,134,222	\$335
Salaries for Transportation	\$17,325,849	\$165	\$0	\$0	\$0	\$0	\$263,160	\$3	\$0	\$0	\$17,589,009	\$168
Total Other Support Services	\$12,101,445	\$115	\$0	\$0	\$14,170	\$0	\$636,741	\$6	\$235,528	\$2	\$12,987,884	\$124
Salaries for Other Support Services	\$4,749,668	\$45	\$0	\$0	\$0	\$0	\$315,718	\$3	\$0	\$0	\$5,065,386	\$48
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$31,021,006	\$296	\$0	\$0	\$31,021,006	\$296
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$16,052,707	\$153	\$0	\$0	\$16,052,707	\$153
Total Non-Instructional Support	\$174,671,573	\$1,665	\$213,803	\$2	\$11,867,813	\$113	\$48,761,125	\$465	\$260,901	\$2	\$235,775,215	\$2,247
Total Support Services	\$303,166,603	\$2,889	\$213,803	\$2	\$11,867,813	\$113	\$51,247,876	\$488	\$260,901	\$2	\$366,756,996	\$3,495
Total Emp. Bene. for Supp. Servs.	\$71,178,648	\$678	\$0	\$0	\$0	\$0	\$6,954,047	\$66	\$444	\$0	\$78,133,140	\$745
Total Salaries for Supp. Servs.	\$152,500,413	\$1,453	\$0	\$0	\$0	\$0	\$19,896,343	\$190	\$0	\$0	\$172,396,756	\$1,643
Total Current Operating Expenditures	\$813,451,236	\$7,752	\$213,803	\$2	\$11,867,813	\$113	\$53,739,127	\$512	\$260,901	\$2	\$879,532,880	\$8,382
Total Salaries in COE	\$492,662,673	\$4,695	\$0	\$0	\$0	\$0	\$21,496,597	\$205	\$0	\$0	\$514,159,270	\$4,900
Community Service Activities	\$6,083,311	\$58	\$0	\$0	\$0	\$0	\$6,950,156	\$66	\$0	\$0	\$13,033,466	\$124
Capital Outlay	\$12,118,713	\$115	\$0	\$0	\$125,871,193	\$1,200	\$823,579	\$8	\$0	\$0	\$138,813,486	\$1,323
Total Exp Before Transfers	\$831,653,260	\$7,926	\$213,803	\$2	\$137,739,007	\$1,313	\$61,512,862	\$586	\$260,901	\$2	\$1,031,379,833	\$9,829

Outgoing Transfers

Other Public Schools in Michigan	\$8,265,186	\$79	\$0	\$0	\$0	\$0	\$39,743	\$0	\$0	\$0	\$8,304,929	\$79
Other Schools Outside Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt	\$1,500,258	\$14	\$269,869,365	\$2,572	\$51,362	\$0	\$0	\$0	\$0	\$0	\$271,420,985	\$2,587
To Other Funds	\$16,349,881	\$156	\$1,508,999	\$14	\$814,958	\$8	\$1,119,531	\$11	\$0	\$0	\$19,793,369	\$189
Other Transactions	\$145,516	\$1	\$0	\$0	\$0	\$0	\$191	\$0	\$21,738	\$0	\$167,445	\$2
Total Outgoing Transfers	\$26,260,841	\$250	\$271,378,364	\$2,586	\$866,320	\$8	\$1,159,465	\$11	\$21,738	\$0	\$299,686,728	\$2,856
Total Exp., Outgoing Transfers	\$857,914,101	\$8,176	\$271,592,167	\$2,588	\$138,605,326	\$1,321	\$62,672,327	\$597	\$282,639	\$3	\$1,331,066,560	\$12,685

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class(J) 2,000 to 2,499 STATE SCHOOL AID MEMBERS	109,374											

Balance Sheet Data

Total Assets	\$270,856,109	\$2,476	\$33,799,305	\$309	\$179,670,112	\$1,643	\$10,620,757	\$97	\$2,576,282	\$24	\$497,522,565	\$4,549
Total Liabilities	\$159,347,800	\$1,457	\$5,929,160	\$54	\$10,516,119	\$96	\$5,504,014	\$50	\$162,417	\$1	\$181,459,510	\$1,659
End Fund Bal. before Reserves	\$111,508,311	\$1,020	\$27,870,143	\$255	\$169,153,993	\$1,547	\$5,116,744	\$47	\$2,413,866	\$22	\$316,063,056	\$2,890
Reserves	\$3,368,618	\$31	\$7,862,359	\$72	\$54,391,055	\$497	\$156,248	\$1	\$121,448	\$1	\$65,899,728	\$603
Designations	\$3,199,346	\$29	\$55,605	\$1	\$34,092	\$0	\$70,687	\$1	\$0	\$0	\$3,359,730	\$31
Ending Fund Balance	\$104,940,347	\$959	\$19,952,179	\$182	\$114,728,846	\$1,049	\$4,889,809	\$45	\$2,292,418	\$21	\$246,803,598	\$2,257

Revenues

Local Sources	\$127,495,700	\$1,166	\$87,909,154	\$804	\$4,018,191	\$37	\$24,207,418	\$221	\$432,476	\$4	\$244,062,939	\$2,231
Other Political Subdivisions	\$278,969	\$3	\$0	\$0	\$0	\$0	\$12,103	\$0	\$0	\$0	\$291,072	\$3
State Sources	\$661,022,496	\$6,044	\$740,993	\$7	\$328,467	\$3	\$3,102,871	\$28	\$0	\$0	\$665,194,827	\$6,082
Federal Sources	\$45,893,013	\$420	\$0	\$0	\$0	\$0	\$18,610,669	\$170	\$0	\$0	\$64,503,682	\$590
Total Revenues Before Transfers	\$834,690,178	\$7,631	\$88,650,147	\$811	\$4,346,658	\$40	\$45,933,061	\$420	\$432,476	\$4	\$974,052,519	\$8,906

Incoming Transfers

Other Public Schools in Michigan	\$23,851,155	\$218	\$0	\$0	\$0	\$0	\$417,331	\$4	\$0	\$0	\$24,268,486	\$222
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers from Other Funds	\$582,664	\$5	\$4,608,540	\$42	\$1,184,340	\$11	\$14,597,268	\$133	\$0	\$0	\$20,972,813	\$192
Other Transactions	\$3,893,653	\$36	\$99,626,549	\$911	\$135,089,459	\$1,235	\$247,135	\$2	\$0	\$0	\$238,856,796	\$2,184
Total Incoming Transfers	\$28,327,472	\$259	\$104,235,088	\$953	\$136,273,799	\$1,246	\$15,261,735	\$140	\$0	\$0	\$284,098,094	\$2,597
Total Revs, Transfers, Other Trans.	\$863,017,650	\$7,890	\$192,885,235	\$1,764	\$140,620,457	\$1,286	\$61,194,795	\$559	\$432,476	\$4	\$1,258,150,614	\$11,503

Expenditures**Instruction**

Total Basic Programs	\$398,163,756	\$3,681	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$398,163,756	\$3,681
Salaries for Basic Programs	\$261,955,796	\$2,422	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$261,955,796	\$2,422
Total Added Needs Programs	\$103,670,927	\$958	\$0	\$0	\$0	\$0	\$185,810	\$2	\$0	\$0	\$103,856,737	\$960
Salaries for Added Needs	\$68,440,584	\$633	\$0	\$0	\$0	\$0	\$125,551	\$1	\$0	\$0	\$68,566,136	\$634
Total Adult Education	\$4,249,825	\$3,508	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,249,825	\$3,508
Salaries for Adult Education	\$2,054,586	\$1,696	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,054,586	\$1,696
Employee Benefits for Instruction	\$152,572,541	\$1,395	\$0	\$0	\$0	\$0	\$55,691	\$1	\$0	\$0	\$152,628,232	\$1,395
Total Salaries for Instruction	\$332,450,966	\$3,040	\$0	\$0	\$0	\$0	\$125,551	\$1	\$0	\$0	\$332,576,518	\$3,041
Total Instruction	\$506,084,508	\$4,627	\$0	\$0	\$0	\$0	\$185,810	\$2	\$0	\$0	\$506,270,318	\$4,629
Total FTE Basic Program Teachers	4,876	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Avg Basic Program Teacher's Salary	\$50,528	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil

Supporting Services**Instructional Supporting Services**

Total Pupil Services	\$40,400,382	\$369	\$0	\$0	\$0	\$0	\$53,611	\$0	\$0	\$0	\$40,453,993	\$370
Salaries for Pupil Services	\$26,233,509	\$240	\$0	\$0	\$0	\$0	\$39,146	\$0	\$0	\$0	\$26,272,655	\$240
Total Instructional Staff Services	\$30,574,801	\$280	\$0	\$0	\$0	\$0	\$677,906	\$6	\$0	\$0	\$31,252,707	\$286
Salaries for Instructional Staff Supp	\$17,391,592	\$159	\$0	\$0	\$0	\$0	\$447,371	\$4	\$0	\$0	\$17,838,962	\$163
Total School Adm.	\$54,659,905	\$500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$54,659,905	\$500
Salaries for School Adm.	\$35,752,266	\$327	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,752,266	\$327
Total Instructional Support	\$125,635,088	\$1,149	\$0	\$0	\$0	\$0	\$731,517	\$7	\$0	\$0	\$126,366,605	\$1,155

Non-Instructional Support Services

Total General Administration	\$20,714,594	\$189	\$0	\$0	\$0	\$0	\$3,500	\$0	\$0	\$0	\$20,718,094	\$189
Salaries for General Adm.	\$9,624,251	\$88	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$9,624,251	\$88
Total Business Administration	\$19,240,917	\$176	\$1,156,590	\$11	\$666,111	\$6	\$21,715	\$0	\$17	\$0	\$21,085,350	\$193
Salaries for Business Adm.	\$8,066,012	\$74	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,066,012	\$74
Total Facilities Acquisition	\$130,526	\$1	\$0	\$0	\$7,394,183	\$68	\$0	\$0	\$0	\$0	\$7,524,709	\$69
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operations and Maintenance	\$91,221,480	\$834	\$0	\$0	\$242,122	\$2	\$449,701	\$4	\$0	\$0	\$91,913,303	\$840
Salaries for Opns. & Maint.	\$30,015,397	\$274	\$0	\$0	\$0	\$0	\$76,458	\$1	\$0	\$0	\$30,091,856	\$275
Total Transportation	\$40,358,234	\$369	\$0	\$0	\$0	\$0	\$256,959	\$2	\$0	\$0	\$40,615,193	\$371
Salaries for Transportation	\$21,117,755	\$193	\$0	\$0	\$0	\$0	\$112,843	\$1	\$0	\$0	\$21,230,598	\$194
Total Other Support Services	\$12,141,487	\$111	\$0	\$0	\$3,295	\$0	\$220,596	\$2	\$151,742	\$1	\$12,517,119	\$114
Salaries for Other Support Services	\$5,558,844	\$51	\$0	\$0	\$0	\$0	\$8,986	\$0	\$0	\$0	\$5,567,831	\$51
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$34,603,514	\$316	\$0	\$0	\$34,603,514	\$316
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$16,529,694	\$151	\$0	\$0	\$16,529,694	\$151
Total Non-Instructional Support	\$183,807,238	\$1,681	\$1,156,590	\$11	\$8,305,711	\$76	\$52,085,678	\$476	\$151,759	\$1	\$245,506,975	\$2,245
Total Support Services	\$309,442,326	\$2,829	\$1,156,590	\$11	\$8,305,711	\$76	\$52,817,195	\$483	\$151,759	\$1	\$371,873,580	\$3,400
Total Emp. Bene. for Supp. Servs.	\$72,807,846	\$666	\$0	\$0	\$0	\$0	\$7,029,736	\$64	\$0	\$0	\$79,837,582	\$730
Total Salaries for Supp. Servs.	\$153,759,626	\$1,406	\$0	\$0	\$0	\$0	\$19,961,171	\$183	\$0	\$0	\$173,720,797	\$1,588
Total Current Operating Expenditures	\$815,526,834	\$7,456	\$1,156,590	\$11	\$8,305,711	\$76	\$53,003,005	\$485	\$151,759	\$1	\$878,143,898	\$8,029
Total Salaries in COE	\$486,210,593	\$4,445	\$0	\$0	\$0	\$0	\$20,086,722	\$184	\$0	\$0	\$506,297,315	\$4,629
Community Service Activities	\$8,032,844	\$73	\$0	\$0	\$0	\$0	\$6,267,938	\$57	\$0	\$0	\$14,300,782	\$131
Capital Outlay	\$13,159,142	\$120	\$0	\$0	\$68,650,577	\$628	\$1,595,067	\$15	\$0	\$0	\$83,404,786	\$763
Total Exp Before Transfers	\$836,718,820	\$7,650	\$1,156,590	\$11	\$76,956,288	\$704	\$60,866,010	\$556	\$151,759	\$1	\$975,849,466	\$8,922

Outgoing Transfers

Other Public Schools in Michigan	\$9,878,281	\$90	\$0	\$0	\$0	\$0	\$14,162	\$0	\$0	\$0	\$9,892,443	\$90
Other Schools Outside Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt	\$3,414,983	\$31	\$189,797,470	\$1,735	\$1,453,249	\$13	\$0	\$0	\$0	\$0	\$194,665,703	\$1,780
To Other Funds	\$19,241,914	\$176	\$1,323,167	\$12	\$43,097	\$0	\$355,816	\$3	\$8,827	\$0	\$20,972,821	\$192
Other Transactions	\$2,103,960	\$19	\$26	\$0	\$26	\$0	\$15,993	\$0	\$0	\$0	\$2,120,004	\$19
Total Outgoing Transfers	\$34,639,138	\$317	\$191,120,662	\$1,747	\$1,496,372	\$14	\$385,972	\$4	\$8,827	\$0	\$227,650,971	\$2,081
Total Exp., Outgoing Transfers	\$871,357,958	\$7,967	\$192,277,252	\$1,758	\$78,452,660	\$717	\$61,251,981	\$560	\$160,586	\$1	\$1,203,500,437	\$11,003

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class(K) 1,500 to 1,999												
STATE SCHOOL AID MEMBERS	110,974											

Balance Sheet Data

Total Assets	\$292,928,617	\$2,640	\$19,124,026	\$172	\$100,278,062	\$904	\$8,991,585	\$81	\$4,308,885	\$39	\$425,631,175	\$3,835
Total Liabilities	\$164,974,356	\$1,487	\$1,554,986	\$14	\$6,519,297	\$59	\$2,910,901	\$26	\$956,825	\$9	\$176,916,366	\$1,594
End Fund Bal. before Reserves	\$127,954,263	\$1,153	\$17,569,038	\$158	\$93,758,764	\$845	\$6,080,685	\$55	\$3,352,060	\$30	\$248,714,809	\$2,241
Reserves	\$5,367,344	\$48	\$3,419,473	\$31	\$2,513,921	\$23	\$379,851	\$3	\$1,521,612	\$14	\$13,202,202	\$119
Designations	\$4,053,262	\$37	\$310,162	\$3	\$40,000	\$0	\$86,110	\$1	\$0	\$0	\$4,489,534	\$40
Ending Fund Balance	\$118,533,657	\$1,068	\$13,839,404	\$125	\$91,204,843	\$822	\$5,614,723	\$51	\$1,830,447	\$16	\$231,023,073	\$2,082

Revenues

Local Sources	\$122,594,092	\$1,105	\$67,836,694	\$611	\$17,457,893	\$157	\$24,209,616	\$218	\$725,470	\$7	\$232,823,766	\$2,098
Other Political Subdivisions	\$1,781,220	\$16	\$0	\$0	\$0	\$0	\$142,912	\$1	\$0	\$0	\$1,924,131	\$17
State Sources	\$676,030,798	\$6,092	\$218	\$0	\$34,722	\$0	\$2,281,189	\$21	\$0	\$0	\$678,346,928	\$6,113
Federal Sources	\$45,571,106	\$411	\$0	\$0	\$0	\$0	\$16,464,022	\$148	\$0	\$0	\$62,035,128	\$559
Total Revenues Before Transfers	\$845,977,216	\$7,623	\$67,836,912	\$611	\$17,492,615	\$158	\$43,097,739	\$388	\$725,470	\$7	\$975,129,953	\$8,787

Incoming Transfers

Other Public Schools in Michigan	\$22,353,455	\$201	\$0	\$0	\$0	\$0	\$14,058	\$0	\$0	\$0	\$22,367,514	\$202
Other Schools Outside of State	\$9,726	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$9,726	\$0
Transfers from Other Funds	\$353,185	\$3	\$4,242,214	\$38	\$1,723,508	\$16	\$14,172,109	\$128	\$0	\$0	\$20,491,016	\$185
Other Transactions	\$5,154,145	\$46	\$116,316,740	\$1,048	\$59,820,032	\$539	\$78,735	\$1	\$15,683	\$0	\$181,385,336	\$1,634
Total Incoming Transfers	\$27,870,511	\$251	\$120,558,954	\$1,086	\$61,543,541	\$555	\$14,264,903	\$129	\$15,683	\$0	\$224,253,591	\$2,021
Total Revs, Transfers, Other Trans.	\$873,847,726	\$7,874	\$188,395,867	\$1,698	\$79,036,156	\$712	\$57,362,642	\$517	\$741,153	\$7	\$1,199,383,544	\$10,808

Expenditures**Instruction**

Total Basic Programs	\$416,702,572	\$3,782	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$416,702,572	\$3,782
Salaries for Basic Programs	\$274,422,097	\$2,490	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$274,422,097	\$2,490
Total Added Needs Programs	\$108,504,665	\$985	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$108,504,665	\$985
Salaries for Added Needs	\$71,336,249	\$647	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$71,336,249	\$647
Total Adult Education	\$5,916,108	\$7,545	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,916,108	\$7,545
Salaries for Adult Education	\$3,702,760	\$4,722	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,702,760	\$4,722
Employee Benefits for Instruction	\$157,954,603	\$1,423	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$157,954,603	\$1,423
Total Salaries for Instruction	\$349,461,105	\$3,149	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$349,461,105	\$3,149
Total Instruction	\$531,123,345	\$4,786	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$531,123,345	\$4,786
Total FTE Basic Program Teachers	5,091	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Avg Basic Program Teacher's Salary	\$50,650	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil

Supporting Services**Instructional Supporting Services**

Total Pupil Services	\$36,404,856	\$328	\$0	\$0	\$0	\$0	\$31,906	\$0	\$0	\$0	\$36,436,762	\$328
Salaries for Pupil Services	\$23,944,251	\$216	\$0	\$0	\$0	\$0	\$26,254	\$0	\$0	\$0	\$23,970,506	\$216
Total Instructional Staff Services	\$31,230,637	\$281	\$0	\$0	\$0	\$0	\$96,210	\$1	\$0	\$0	\$31,326,848	\$282
Salaries for Instructional Staff Supp	\$16,679,733	\$150	\$0	\$0	\$0	\$0	\$66,937	\$1	\$0	\$0	\$16,746,670	\$151
Total School Adm.	\$56,676,486	\$511	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$56,676,486	\$511
Salaries for School Adm.	\$37,058,139	\$334	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$37,058,139	\$334
Total Instructional Support	\$124,311,979	\$1,120	\$0	\$0	\$0	\$0	\$128,117	\$1	\$0	\$0	\$124,440,096	\$1,121

Non-Instructional Support Services

Total General Administration	\$22,507,042	\$203	\$0	\$0	\$0	\$0	\$4,250	\$0	\$0	\$0	\$22,511,292	\$203
Salaries for General Adm.	\$11,149,199	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$11,149,199	\$100
Total Business Administration	\$17,971,359	\$162	\$3,444,998	\$31	\$336,501	\$3	\$8,563	\$0	\$0	\$0	\$21,761,421	\$196
Salaries for Business Adm.	\$7,460,303	\$67	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,460,303	\$67
Total Facilities Acquisition	\$494,569	\$4	\$0	\$0	\$18,085,411	\$163	\$0	\$0	\$0	\$0	\$18,579,980	\$167
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operations and Maintenance	\$91,972,924	\$829	\$0	\$0	\$413,740	\$4	\$255,661	\$2	\$0	\$0	\$92,642,324	\$835
Salaries for Opns. & Maint.	\$31,041,642	\$280	\$0	\$0	\$0	\$0	\$53,055	\$0	\$0	\$0	\$31,094,697	\$280
Total Transportation	\$39,381,305	\$355	\$0	\$0	\$0	\$0	\$368,865	\$3	\$0	\$0	\$39,750,170	\$358
Salaries for Transportation	\$20,150,338	\$182	\$0	\$0	\$0	\$0	\$190,407	\$2	\$0	\$0	\$20,340,745	\$183
Total Other Support Services	\$10,510,053	\$95	\$0	\$0	\$3,000	\$0	\$27,820	\$0	\$487,674	\$4	\$11,028,547	\$99
Salaries for Other Support Services	\$4,678,718	\$42	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,678,718	\$42
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$35,703,424	\$322	\$0	\$0	\$35,703,424	\$322
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$16,983,387	\$153	\$0	\$0	\$16,983,387	\$153
Total Non-Instructional Support	\$182,837,251	\$1,648	\$3,444,998	\$31	\$18,838,651	\$170	\$53,351,969	\$481	\$487,674	\$4	\$258,960,544	\$2,334
Total Support Services	\$307,149,229	\$2,768	\$3,444,998	\$31	\$18,838,651	\$170	\$53,480,086	\$482	\$487,674	\$4	\$383,400,639	\$3,455
Total Emp. Bene. for Supp. Servs.	\$72,327,661	\$652	\$0	\$0	\$0	\$0	\$7,088,598	\$64	\$0	\$0	\$79,416,258	\$716
Total Salaries for Supp. Servs.	\$152,162,325	\$1,371	\$0	\$0	\$0	\$0	\$20,383,422	\$184	\$0	\$0	\$172,545,747	\$1,555
Total Current Operating Expenditures	\$838,272,574	\$7,554	\$3,444,998	\$31	\$18,838,651	\$170	\$53,480,086	\$482	\$487,674	\$4	\$914,523,984	\$8,241
Total Salaries in COE	\$501,623,430	\$4,520	\$0	\$0	\$0	\$0	\$20,383,422	\$184	\$0	\$0	\$522,006,852	\$4,704
Community Service Activities	\$6,339,596	\$57	\$0	\$0	\$0	\$0	\$2,379,838	\$21	\$30,794	\$0	\$8,750,228	\$79
Capital Outlay	\$14,954,513	\$135	\$0	\$0	\$52,697,397	\$475	\$1,386,876	\$12	\$0	\$0	\$69,038,786	\$622
Total Exp Before Transfers	\$859,566,683	\$7,746	\$3,444,998	\$31	\$71,536,048	\$645	\$57,246,800	\$516	\$518,468	\$5	\$992,312,997	\$8,942

Outgoing Transfers

Other Public Schools in Michigan	\$8,836,277	\$80	\$0	\$0	\$0	\$0	\$12,219	\$0	\$0	\$0	\$8,848,496	\$80
Other Schools Outside Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt	\$2,419,187	\$22	\$185,525,127	\$1,672	\$448,109	\$4	\$0	\$0	\$0	\$0	\$188,392,423	\$1,698
To Other Funds	\$17,727,676	\$160	\$2,380,376	\$21	\$54,794	\$0	\$328,171	\$3	\$0	\$0	\$20,491,017	\$185
Other Transactions	\$829,989	\$7	\$1,611	\$0	\$12,525	\$0	\$2,308	\$0	\$12,515	\$0	\$858,949	\$8
Total Outgoing Transfers	\$29,813,128	\$269	\$187,907,114	\$1,693	\$515,428	\$5	\$342,698	\$3	\$12,515	\$0	\$218,590,884	\$1,970
Total Exp., Outgoing Transfers	\$889,379,811	\$8,014	\$191,352,113	\$1,724	\$72,051,477	\$649	\$57,589,498	\$519	\$530,983	\$5	\$1,210,903,882	\$10,912

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class(L) 1,000 to 1,499												
STATE SCHOOL AID MEMBERS	124,201											

Balance Sheet Data

Total Assets	\$319,149,740	\$2,570	\$48,667,396	\$392	\$158,391,216	\$1,275	\$9,573,711	\$77	\$4,866,343	\$39	\$540,648,406	\$4,353
Total Liabilities	\$172,684,640	\$1,390	\$1,395,203	\$11	\$9,984,908	\$80	\$3,511,250	\$28	\$668,652	\$5	\$188,244,653	\$1,516
End Fund Bal. before Reserves	\$146,465,102	\$1,179	\$47,272,194	\$381	\$148,406,314	\$1,195	\$6,062,468	\$49	\$4,197,690	\$34	\$352,403,768	\$2,837
Reserves	\$2,881,286	\$23	\$8,632,903	\$70	\$3,206,579	\$26	\$321,261	\$3	\$2,360,004	\$19	\$17,402,033	\$140
Designations	\$2,599,227	\$21	\$241,944	\$2	\$91,066	\$1	\$93,448	\$1	\$0	\$0	\$3,025,685	\$24
Ending Fund Balance	\$140,984,589	\$1,135	\$38,397,347	\$309	\$145,108,670	\$1,168	\$5,647,758	\$45	\$1,837,686	\$15	\$331,976,051	\$2,673

Revenues

Local Sources	\$150,622,279	\$1,213	\$83,282,056	\$671	\$8,967,886	\$72	\$24,998,638	\$201	\$442,282	\$4	\$268,313,141	\$2,160
Other Political Subdivisions	\$570,949	\$5	\$0	\$0	\$0	\$0	\$196,410	\$2	\$51,091	\$0	\$818,449	\$7
State Sources	\$749,200,191	\$6,032	\$46,736	\$0	\$0	\$0	\$2,932,727	\$24	\$0	\$0	\$752,179,654	\$6,056
Federal Sources	\$55,135,999	\$444	\$0	\$0	\$0	\$0	\$20,719,656	\$167	\$0	\$0	\$75,855,655	\$611
Total Revenues Before Transfers	\$955,529,418	\$7,693	\$83,328,792	\$671	\$8,967,886	\$72	\$48,847,430	\$393	\$493,373	\$4	\$1,097,166,899	\$8,834

Incoming Transfers

Other Public Schools in Michigan	\$22,282,934	\$179	\$0	\$0	\$0	\$0	\$121,007	\$1	\$0	\$0	\$22,403,940	\$180
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers from Other Funds	\$538,363	\$4	\$7,573,356	\$61	\$2,350,141	\$19	\$18,733,836	\$151	\$0	\$0	\$29,195,696	\$235
Other Transactions	\$7,917,875	\$64	\$224,424,002	\$1,807	\$100,627,874	\$810	\$53,644	\$0	\$0	\$0	\$333,023,395	\$2,681
Total Incoming Transfers	\$30,739,171	\$247	\$231,997,357	\$1,868	\$102,978,016	\$829	\$18,908,488	\$152	\$0	\$0	\$384,623,031	\$3,097
Total Revs, Transfers, Other Trans.	\$986,268,589	\$7,941	\$315,326,149	\$2,539	\$111,945,902	\$901	\$67,755,918	\$546	\$493,373	\$4	\$1,481,789,930	\$11,931

Expenditures**Instruction**

Total Basic Programs	\$458,307,995	\$3,710	\$0	\$0	\$0	\$0	\$386,598	\$3	\$0	\$0	\$458,694,593	\$3,713
Salaries for Basic Programs	\$288,127,954	\$2,332	\$0	\$0	\$0	\$0	\$253,689	\$2	\$0	\$0	\$288,381,643	\$2,334
Total Added Needs Programs	\$118,061,011	\$956	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$118,061,011	\$956
Salaries for Added Needs	\$74,987,651	\$607	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$74,987,651	\$607
Total Adult Education	\$4,435,933	\$6,694	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,435,933	\$6,694
Salaries for Adult Education	\$2,526,448	\$3,812	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,526,448	\$3,812
Employee Benefits for Instruction	\$165,576,970	\$1,333	\$0	\$0	\$0	\$0	\$113,939	\$1	\$0	\$0	\$165,690,909	\$1,334
Total Salaries for Instruction	\$365,642,054	\$2,944	\$0	\$0	\$0	\$0	\$253,689	\$2	\$0	\$0	\$365,895,743	\$2,946
Total Instruction	\$580,804,939	\$4,676	\$0	\$0	\$0	\$0	\$386,598	\$3	\$0	\$0	\$581,191,537	\$4,679
Total FTE Basic Program Teachers	5,912	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Avg Basic Program Teacher's Salary	\$45,588	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil

Supporting Services**Instructional Supporting Services**

Total Pupil Services	\$35,633,836	\$287	\$0	\$0	\$0	\$0	\$25,139	\$0	\$0	\$0	\$35,658,975	\$287
Salaries for Pupil Services	\$22,486,418	\$181	\$0	\$0	\$0	\$0	\$19,821	\$0	\$0	\$0	\$22,506,239	\$181
Total Instructional Staff Services	\$30,064,821	\$242	\$0	\$0	\$0	\$0	\$706	\$0	\$0	\$0	\$30,065,527	\$242
Salaries for Instructional Staff Supp	\$14,472,788	\$117	\$0	\$0	\$0	\$0	\$576	\$0	\$0	\$0	\$14,473,364	\$117
Total School Adm.	\$64,933,386	\$523	\$0	\$0	\$0	\$0	\$97,249	\$1	\$0	\$0	\$65,030,635	\$524
Salaries for School Adm.	\$37,889,952	\$305	\$0	\$0	\$0	\$0	\$52,827	\$0	\$0	\$0	\$37,942,779	\$305
Total Instructional Support	\$130,632,043	\$1,052	\$0	\$0	\$0	\$0	\$123,094	\$1	\$0	\$0	\$130,755,137	\$1,053

Non-Instructional Support Services

Total General Administration	\$37,059,792	\$298	\$0	\$0	\$0	\$0	\$2,975	\$0	\$0	\$0	\$37,062,767	\$298
Salaries for General Adm.	\$13,278,148	\$107	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$13,278,148	\$107
Total Business Administration	\$20,987,314	\$169	\$2,589,944	\$21	\$509,384	\$4	\$464,471	\$4	\$8,154	\$0	\$24,559,267	\$198
Salaries for Business Adm.	\$7,822,638	\$63	\$0	\$0	\$0	\$0	\$299,872	\$2	\$0	\$0	\$8,122,510	\$65
Total Facilities Acquisition	\$48,988	\$0	\$0	\$0	\$5,232,807	\$42	\$0	\$0	\$0	\$0	\$5,281,795	\$43
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operations and Maintenance	\$108,718,201	\$875	\$0	\$0	\$526,581	\$4	\$207,271	\$2	\$0	\$0	\$109,452,053	\$881
Salaries for Opns. & Maint.	\$31,095,327	\$250	\$0	\$0	\$0	\$0	\$29,016	\$0	\$0	\$0	\$31,124,343	\$251
Total Transportation	\$44,960,124	\$362	\$0	\$0	\$0	\$0	\$395,623	\$3	\$0	\$0	\$45,355,747	\$365
Salaries for Transportation	\$22,906,170	\$184	\$0	\$0	\$0	\$0	\$262,482	\$2	\$0	\$0	\$23,168,652	\$187
Total Other Support Services	\$10,152,331	\$82	\$0	\$0	\$118,585	\$1	\$11,334	\$0	\$259,612	\$2	\$10,541,863	\$85
Salaries for Other Support Services	\$3,701,786	\$30	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,701,786	\$30
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$40,530,506	\$326	\$0	\$0	\$40,530,506	\$326
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$20,943,574	\$169	\$0	\$0	\$20,943,574	\$169
Total Non-Instructional Support	\$221,926,750	\$1,787	\$2,589,944	\$21	\$6,387,357	\$51	\$62,555,755	\$504	\$267,767	\$2	\$293,727,572	\$2,365
Total Support Services	\$352,558,793	\$2,839	\$2,589,944	\$21	\$6,387,357	\$51	\$62,678,849	\$505	\$267,767	\$2	\$424,482,710	\$3,418
Total Emp. Bene. for Supp. Servs.	\$72,329,528	\$582	\$0	\$0	\$0	\$0	\$8,223,837	\$66	\$10,000	\$0	\$80,563,365	\$649
Total Salaries for Supp. Servs.	\$153,653,227	\$1,237	\$0	\$0	\$0	\$0	\$23,453,360	\$189	\$0	\$0	\$177,106,587	\$1,426
Total Current Operating Expenditures	\$933,363,732	\$7,515	\$2,589,944	\$21	\$6,387,357	\$51	\$63,065,447	\$508	\$267,767	\$2	\$1,005,674,247	\$8,097
Total Salaries in COE	\$519,295,281	\$4,181	\$0	\$0	\$0	\$0	\$23,707,049	\$191	\$0	\$0	\$543,002,330	\$4,372
Community Service Activities	\$5,510,541	\$44	\$0	\$0	\$0	\$0	\$2,389,862	\$19	\$6,934	\$0	\$7,907,338	\$64
Capital Outlay	\$17,384,222	\$140	\$0	\$0	\$93,859,635	\$756	\$1,310,733	\$11	\$0	\$0	\$112,554,590	\$906
Total Exp Before Transfers	\$956,258,496	\$7,699	\$2,589,944	\$21	\$100,246,992	\$807	\$66,766,042	\$538	\$274,701	\$2	\$1,126,136,175	\$9,067

Outgoing Transfers

Other Public Schools in Michigan	\$8,732,496	\$70	\$0	\$0	\$0	\$0	\$4,153	\$0	\$0	\$0	\$8,736,649	\$70
Other Schools Outside Michigan	\$14,669	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$14,669	\$0
Debt	\$5,270,075	\$42	\$294,635,281	\$2,372	\$303,038	\$2	\$0	\$0	\$0	\$0	\$300,208,394	\$2,417
To Other Funds	\$24,871,227	\$200	\$1,547,931	\$12	\$1,790,186	\$14	\$976,252	\$8	\$10,100	\$0	\$29,195,696	\$235
Other Transactions	\$1,439,261	\$12	\$40,406	\$0	\$1,061	\$0	\$640	\$0	\$128,927	\$1	\$1,610,295	\$13
Total Outgoing Transfers	\$40,327,727	\$325	\$296,223,619	\$2,385	\$2,094,285	\$17	\$981,045	\$8	\$139,027	\$1	\$339,765,703	\$2,736
Total Exp., Outgoing Transfers	\$996,586,223	\$8,024	\$298,813,563	\$2,406	\$102,341,277	\$824	\$67,747,087	\$545	\$413,728	\$3	\$1,465,901,878	\$11,803

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class(M) 500 to 999 STATE SCHOOL AID MEMBERS	91,976											

Balance Sheet Data

Total Assets	\$222,939,739	\$2,424	\$30,740,310	\$334	\$56,930,212	\$619	\$6,646,965	\$72	\$2,822,903	\$31	\$320,080,130	\$3,480
Total Liabilities	\$127,500,700	\$1,386	\$605,255	\$7	\$5,560,344	\$60	\$3,096,788	\$34	\$539,759	\$6	\$137,302,846	\$1,493
End Fund Bal. before Reserves	\$95,439,038	\$1,038	\$30,135,055	\$328	\$51,369,868	\$559	\$3,550,178	\$39	\$2,283,145	\$25	\$182,777,285	\$1,987
Reserves	\$1,659,827	\$18	\$6,333,831	\$69	\$14,143,563	\$154	\$31,717	\$0	\$446,401	\$5	\$22,615,339	\$246
Designations	\$876,807	\$10	\$0	\$0	\$60,000	\$1	\$0	\$0	\$0	\$0	\$936,807	\$10
Ending Fund Balance	\$92,902,404	\$1,010	\$23,801,225	\$259	\$37,166,305	\$404	\$3,518,461	\$38	\$1,836,744	\$20	\$159,225,139	\$1,731

Revenues

Local Sources	\$103,520,677	\$1,126	\$39,583,648	\$430	\$3,761,105	\$41	\$14,774,172	\$161	\$482,492	\$5	\$162,122,094	\$1,763
Other Political Subdivisions	\$474,779	\$5	\$21,029	\$0	\$0	\$0	\$125,288	\$1	\$0	\$0	\$621,096	\$7
State Sources	\$567,319,349	\$6,168	\$2,940	\$0	\$0	\$0	\$1,450,638	\$16	\$0	\$0	\$568,772,927	\$6,184
Federal Sources	\$44,397,765	\$483	\$0	\$0	\$0	\$0	\$14,655,528	\$159	\$0	\$0	\$59,053,293	\$642
Total Revenues Before Transfers	\$715,712,570	\$7,782	\$39,607,617	\$431	\$3,761,105	\$41	\$31,005,626	\$337	\$482,492	\$5	\$790,569,410	\$8,595

Incoming Transfers

Other Public Schools in Michigan	\$11,271,003	\$123	\$0	\$0	\$0	\$0	\$32,111	\$0	\$0	\$0	\$11,303,114	\$123
Other Schools Outside of State	\$2,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000	\$0
Transfers from Other Funds	\$1,770,107	\$19	\$8,052,404	\$88	\$3,132,575	\$34	\$12,096,512	\$132	\$0	\$0	\$25,051,599	\$272
Other Transactions	\$5,314,669	\$58	\$79,233,965	\$861	\$64,993,323	\$707	\$317,871	\$3	\$18,865	\$0	\$149,878,693	\$1,630
Total Incoming Transfers	\$18,357,779	\$200	\$87,286,369	\$949	\$68,125,898	\$741	\$12,446,494	\$135	\$18,865	\$0	\$186,235,405	\$2,025
Total Revs, Transfers, Other Trans.	\$734,070,349	\$7,981	\$126,893,986	\$1,380	\$71,887,003	\$782	\$43,452,120	\$472	\$501,357	\$5	\$976,804,816	\$10,620

Expenditures**Instruction**

Total Basic Programs	\$325,527,884	\$3,550	\$0	\$0	\$0	\$0	\$78,963	\$1	\$0	\$0	\$325,606,847	\$3,551
Salaries for Basic Programs	\$162,977,253	\$1,777	\$0	\$0	\$0	\$0	\$55,995	\$1	\$0	\$0	\$163,033,248	\$1,778
Total Added Needs Programs	\$74,621,529	\$814	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$74,621,529	\$814
Salaries for Added Needs	\$38,035,276	\$415	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$38,035,276	\$415
Total Adult Education	\$1,538,365	\$5,644	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,538,365	\$5,644
Salaries for Adult Education	\$811,749	\$2,978	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$811,749	\$2,978
Employee Benefits for Instruction	\$94,439,697	\$1,027	\$0	\$0	\$0	\$0	\$19,423	\$0	\$0	\$0	\$94,459,120	\$1,027
Total Salaries for Instruction	\$201,824,279	\$2,194	\$0	\$0	\$0	\$0	\$55,995	\$1	\$0	\$0	\$201,880,274	\$2,195
Total Instruction	\$401,687,777	\$4,367	\$0	\$0	\$0	\$0	\$78,963	\$1	\$0	\$0	\$401,766,740	\$4,368
Total FTE Basic Program Teachers	4,689	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Avg Basic Program Teacher's Salary	\$32,789	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil

Supporting Services**Instructional Supporting Services**

Total Pupil Services	\$18,953,335	\$206	\$0	\$0	\$0	\$0	\$195,597	\$2	\$0	\$0	\$19,148,933	\$208
Salaries for Pupil Services	\$9,092,921	\$99	\$0	\$0	\$0	\$0	\$147,229	\$2	\$0	\$0	\$9,240,150	\$100
Total Instructional Staff Services	\$23,037,842	\$250	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$23,037,842	\$250
Salaries for Instructional Staff Supp	\$6,539,123	\$71	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,539,123	\$71
Total School Adm.	\$47,142,402	\$513	\$0	\$0	\$0	\$0	\$7,729	\$0	\$0	\$0	\$47,150,131	\$513
Salaries for School Adm.	\$21,404,467	\$233	\$0	\$0	\$0	\$0	\$5,109	\$0	\$0	\$0	\$21,409,577	\$233
Total Instructional Support	\$89,133,579	\$969	\$0	\$0	\$0	\$0	\$203,326	\$2	\$0	\$0	\$89,336,905	\$971

Non-Instructional Support Services

Total General Administration	\$46,061,198	\$501	\$0	\$0	\$0	\$0	\$2,396	\$0	\$0	\$0	\$46,063,594	\$501
Salaries for General Adm.	\$11,213,955	\$122	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$11,213,955	\$122
Total Business Administration	\$16,665,610	\$181	\$525,456	\$6	\$182,733	\$2	\$28,582	\$0	\$1,726	\$0	\$17,404,107	\$189
Salaries for Business Adm.	\$4,204,218	\$46	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,204,218	\$46
Total Facilities Acquisition	\$36,562	\$0	\$0	\$0	\$3,051,323	\$33	\$0	\$0	\$0	\$0	\$3,087,886	\$34
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operations and Maintenance	\$90,506,860	\$984	\$0	\$0	\$297,654	\$3	\$164,552	\$2	\$0	\$0	\$90,969,065	\$989
Salaries for Opns. & Maint.	\$15,502,601	\$169	\$0	\$0	\$0	\$0	\$6,513	\$0	\$0	\$0	\$15,509,115	\$169
Total Transportation	\$23,560,940	\$256	\$0	\$0	\$1,375	\$0	\$158,625	\$2	\$0	\$0	\$23,720,940	\$258
Salaries for Transportation	\$11,537,218	\$125	\$0	\$0	\$0	\$0	\$83,245	\$1	\$0	\$0	\$11,620,462	\$126
Total Other Support Services	\$14,658,759	\$159	\$0	\$0	\$0	\$0	\$278,083	\$3	\$94,789	\$1	\$15,031,631	\$163
Salaries for Other Support Services	\$2,403,151	\$26	\$0	\$0	\$0	\$0	\$129,132	\$1	\$0	\$0	\$2,532,284	\$28
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$27,672,481	\$301	\$0	\$0	\$27,672,481	\$301
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$12,784,201	\$139	\$0	\$0	\$12,784,201	\$139
Total Non-Instructional Support	\$191,489,929	\$2,082	\$525,456	\$6	\$3,533,086	\$38	\$41,088,920	\$447	\$96,515	\$1	\$236,733,905	\$2,574
Total Support Services	\$280,623,508	\$3,051	\$525,456	\$6	\$3,533,086	\$38	\$41,292,246	\$449	\$96,515	\$1	\$326,070,810	\$3,545
Total Emp. Bene. for Supp. Servs.	\$39,352,384	\$428	\$0	\$0	\$0	\$0	\$4,958,718	\$54	\$1,411	\$0	\$44,312,513	\$482
Total Salaries for Supp. Servs.	\$81,897,655	\$890	\$0	\$0	\$0	\$0	\$14,034,498	\$153	\$0	\$0	\$95,932,153	\$1,043
Total Current Operating Expenditures	\$682,311,285	\$7,418	\$525,456	\$6	\$3,533,086	\$38	\$41,371,209	\$450	\$96,515	\$1	\$727,837,550	\$7,913
Total Salaries in COE	\$283,721,933	\$3,085	\$0	\$0	\$0	\$0	\$14,090,493	\$153	\$0	\$0	\$297,812,426	\$3,238
Community Service Activities	\$9,271,468	\$101	\$0	\$0	\$0	\$0	\$662,070	\$7	\$15,578	\$0	\$9,949,116	\$108
Capital Outlay	\$13,690,013	\$149	\$0	\$0	\$41,362,014	\$450	\$854,566	\$9	\$210,628	\$2	\$56,117,221	\$610
Total Exp Before Transfers	\$705,272,766	\$7,668	\$525,456	\$6	\$44,895,100	\$488	\$42,887,844	\$466	\$322,721	\$4	\$793,903,887	\$8,632

Outgoing Transfers

Other Public Schools in Michigan	\$4,854,163	\$53	\$0	\$0	\$0	\$0	\$16,622	\$0	\$0	\$0	\$4,870,784	\$53
Other Schools Outside Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt	\$3,770,202	\$41	\$117,681,315	\$1,279	\$10,025,838	\$109	\$248	\$0	\$0	\$0	\$131,477,603	\$1,429
To Other Funds	\$21,882,233	\$238	\$1,624,654	\$18	\$1,215,185	\$13	\$329,522	\$4	\$0	\$0	\$25,051,595	\$272
Other Transactions	\$3,888,562	\$42	\$847,085	\$9	\$1,824	\$0	\$13,653	\$0	\$425,967	\$5	\$5,177,090	\$56
Total Outgoing Transfers	\$34,395,160	\$374	\$120,153,054	\$1,306	\$11,242,847	\$122	\$360,044	\$4	\$425,967	\$5	\$166,577,072	\$1,811
Total Exp., Outgoing Transfers	\$739,667,926	\$8,042	\$120,678,510	\$1,312	\$56,137,947	\$610	\$43,247,888	\$470	\$748,688	\$8	\$960,480,959	\$10,443

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class(N) Below 500 STATE SCHOOL AID MEMBERS	54,943											

Balance Sheet Data

Total Assets	\$160,122,421	\$2,914	\$18,252,497	\$332	\$13,509,052	\$246	\$2,853,393	\$52	\$1,817,592	\$33	\$196,554,956	\$3,577
Total Liabilities	\$78,326,064	\$1,426	\$358,144	\$7	\$2,807,152	\$51	\$1,858,407	\$34	\$107,430	\$2	\$83,457,196	\$1,519
End Fund Bal. before Reserves	\$81,796,345	\$1,489	\$17,894,353	\$326	\$10,701,898	\$195	\$994,987	\$18	\$1,710,162	\$31	\$113,097,745	\$2,058
Reserves	\$1,909,719	\$35	\$4,765,415	\$87	\$1,598,121	\$29	\$96,240	\$2	\$430,616	\$8	\$8,800,112	\$160
Designations	\$1,307,649	\$24	\$0	\$0	\$510,381	\$9	\$0	\$0	\$94,226	\$2	\$1,912,256	\$35
Ending Fund Balance	\$78,578,977	\$1,430	\$13,128,938	\$239	\$8,593,395	\$156	\$898,747	\$16	\$1,185,320	\$22	\$102,385,377	\$1,863

Revenues

Local Sources	\$66,181,356	\$1,205	\$15,015,318	\$273	\$2,433,733	\$44	\$4,723,511	\$86	\$116,226	\$2	\$88,470,143	\$1,610
Other Political Subdivisions	\$360,081	\$7	\$0	\$0	\$0	\$0	\$15,602	\$0	\$0	\$0	\$375,683	\$7
State Sources	\$361,511,681	\$6,580	\$2,502	\$0	\$0	\$0	\$741,864	\$14	\$0	\$0	\$362,256,046	\$6,593
Federal Sources	\$44,528,989	\$810	\$0	\$0	\$17,946	\$0	\$8,687,001	\$158	\$0	\$0	\$53,233,936	\$969
Total Revenues Before Transfers	\$472,582,107	\$8,601	\$15,017,819	\$273	\$2,451,679	\$45	\$14,167,978	\$258	\$116,226	\$2	\$504,335,809	\$9,179

Incoming Transfers

Other Public Schools in Michigan	\$3,843,185	\$70	\$0	\$0	\$0	\$0	\$1,394	\$0	\$0	\$0	\$3,844,579	\$70
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$4,739	\$0	\$0	\$0	\$4,739	\$0
Transfers from Other Funds	\$1,745,004	\$32	\$10,275,222	\$187	\$3,411,768	\$62	\$5,181,601	\$94	\$500	\$0	\$20,614,095	\$375
Other Transactions	\$18,011,254	\$328	\$36,642,898	\$667	\$10,054,595	\$183	\$187,081	\$3	\$0	\$0	\$64,895,828	\$1,181
Total Incoming Transfers	\$23,599,442	\$430	\$46,918,120	\$854	\$13,466,363	\$245	\$5,374,816	\$98	\$500	\$0	\$89,359,241	\$1,626
Total Revs, Transfers, Other Trans.	\$496,181,549	\$9,031	\$61,935,939	\$1,127	\$15,918,042	\$290	\$19,542,794	\$356	\$116,726	\$2	\$593,695,050	\$10,806

Expenditures**Instruction**

Total Basic Programs	\$195,428,243	\$3,557	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$195,428,243	\$3,557
Salaries for Basic Programs	\$69,702,132	\$1,269	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$69,702,132	\$1,269
Total Added Needs Programs	\$43,090,487	\$784	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$43,090,487	\$784
Salaries for Added Needs	\$14,819,761	\$270	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$14,819,761	\$270
Total Adult Education	\$131,512		\$0		\$0		\$0		\$0		\$131,512	
Salaries for Adult Education	\$60,059		\$0		\$0		\$0		\$0		\$60,059	
Employee Benefits for Instruction	\$38,132,714	\$694	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$38,132,714	\$694
Total Salaries for Instruction	\$84,581,952	\$1,539	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$84,581,952	\$1,539
Total Instruction	\$238,650,243	\$4,344	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$238,650,243	\$4,344
Total FTE Basic Program Teachers	3,062	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Avg Basic Program Teacher's Salary	\$21,006	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil

Supporting Services**Instructional Supporting Services**

Total Pupil Services	\$13,079,751	\$238	\$0	\$0	\$0	\$0	\$34,572	\$1	\$0	\$0	\$13,114,323	\$239
Salaries for Pupil Services	\$3,213,086	\$58	\$0	\$0	\$0	\$0	\$7,463	\$0	\$0	\$0	\$3,220,549	\$59
Total Instructional Staff Services	\$13,521,415	\$246	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$13,521,415	\$246
Salaries for Instructional Staff Supp	\$2,590,292	\$47	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,590,292	\$47
Total School Adm.	\$36,319,246	\$661	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$36,319,246	\$661
Salaries for School Adm.	\$8,978,614	\$163	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,978,614	\$163
Total Instructional Support	\$62,920,412	\$1,145	\$0	\$0	\$0	\$0	\$34,572	\$1	\$0	\$0	\$62,954,984	\$1,146

Non-Instructional Support Services

Total General Administration	\$45,011,824	\$819	\$0	\$0	\$0	\$0	\$350	\$0	\$0	\$0	\$45,012,174	\$819
Salaries for General Adm.	\$8,621,118	\$157	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,621,118	\$157
Total Business Administration	\$12,053,879	\$219	\$2,606,327	\$47	\$282,858	\$5	\$8,035	\$0	\$0	\$0	\$14,951,100	\$272
Salaries for Business Adm.	\$2,213,163	\$40	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,213,163	\$40
Total Facilities Acquisition	\$40,624	\$1	\$0	\$0	\$1,281,681	\$23	\$0	\$0	\$0	\$0	\$1,322,306	\$24
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operations and Maintenance	\$67,627,106	\$1,231	\$0	\$0	\$130,522	\$2	\$118,467	\$2	\$0	\$0	\$67,876,095	\$1,235
Salaries for Opns. & Maint.	\$5,018,065	\$91	\$0	\$0	\$0	\$0	\$525	\$0	\$0	\$0	\$5,018,590	\$91
Total Transportation	\$10,217,214	\$186	\$0	\$0	\$1,026	\$0	\$65,430	\$1	\$0	\$0	\$10,283,670	\$187
Salaries for Transportation	\$3,809,061	\$69	\$0	\$0	\$0	\$0	\$23,119	\$0	\$0	\$0	\$3,832,181	\$70
Total Other Support Services	\$6,304,275	\$115	\$0	\$0	\$226	\$0	\$143,747	\$3	\$77,165	\$1	\$6,525,414	\$119
Salaries for Other Support Services	\$806,375	\$15	\$0	\$0	\$0	\$0	\$35,382	\$1	\$0	\$0	\$841,757	\$15
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$14,433,319	\$263	\$0	\$0	\$14,433,319	\$263
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$3,683,261	\$67	\$0	\$0	\$3,683,261	\$67
Total Non-Instructional Support	\$141,254,923	\$2,571	\$2,606,327	\$47	\$1,696,314	\$31	\$18,452,609	\$336	\$77,165	\$1	\$164,087,338	\$2,987
Total Support Services	\$204,175,335	\$3,716	\$2,606,327	\$47	\$1,696,314	\$31	\$18,487,181	\$336	\$77,165	\$1	\$227,042,322	\$4,132
Total Emp. Bene. for Supp. Servs.	\$14,879,262	\$271	\$0	\$0	\$0	\$0	\$1,727,513	\$31	\$0	\$0	\$16,606,774	\$302
Total Salaries for Supp. Servs.	\$35,249,774	\$642	\$0	\$0	\$0	\$0	\$4,695,292	\$85	\$0	\$0	\$39,945,066	\$727
Total Current Operating Expenditures	\$442,825,578	\$8,060	\$2,606,327	\$47	\$1,696,314	\$31	\$18,487,181	\$336	\$77,165	\$1	\$465,692,564	\$8,476
Total Salaries in COE	\$119,831,726	\$2,181	\$0	\$0	\$0	\$0	\$4,695,292	\$85	\$0	\$0	\$124,527,018	\$2,266
Community Service Activities	\$1,911,626	\$35	\$0	\$0	\$0	\$0	\$423,917	\$8	\$14,600	\$0	\$2,350,143	\$43
Capital Outlay	\$17,722,240	\$323	\$291,931	\$5	\$17,010,041	\$310	\$120,003	\$2	\$0	\$0	\$35,144,216	\$640
Total Exp Before Transfers	\$462,459,444	\$8,417	\$2,898,258	\$53	\$18,706,355	\$340	\$19,031,101	\$346	\$91,765	\$2	\$503,186,924	\$9,158

Outgoing Transfers

Other Public Schools in Michigan	\$3,213,718	\$58	\$0	\$0	\$0	\$0	\$18,165	\$0	\$1,051	\$0	\$3,232,935	\$59
Other Schools Outside Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt	\$11,053,831	\$201	\$56,103,560	\$1,021	\$77,214	\$1	\$0	\$0	\$0	\$0	\$67,234,606	\$1,224
To Other Funds	\$15,994,637	\$291	\$2,179,785	\$40	\$2,225,610	\$41	\$211,848	\$4	\$2,223	\$0	\$20,614,103	\$375
Other Transactions	\$536,945	\$10	\$134,920	\$2	\$298,496	\$5	\$49,601	\$1	\$11,669	\$0	\$1,031,631	\$19
Total Outgoing Transfers	\$30,799,132	\$561	\$58,418,265	\$1,063	\$2,601,320	\$47	\$279,614	\$5	\$14,943	\$0	\$92,113,274	\$1,677
Total Exp., Outgoing Transfers	\$493,258,576	\$8,978	\$61,316,523	\$1,116	\$21,307,676	\$388	\$19,310,715	\$351	\$106,708	\$2	\$595,300,198	\$10,835